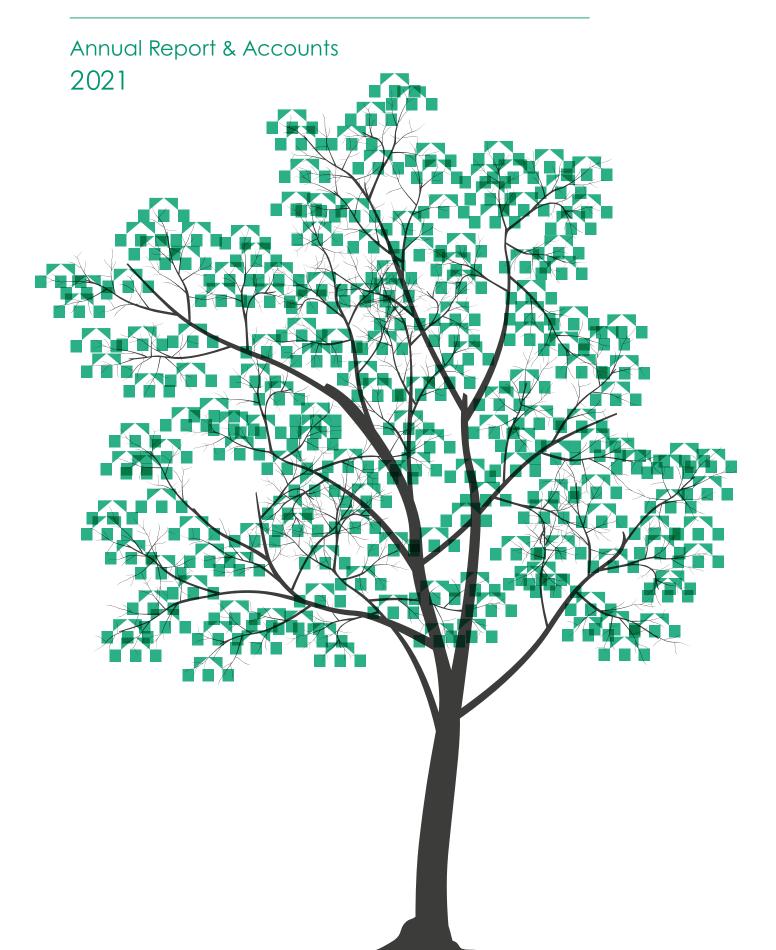


# **The Housing Finance Corporation Limited**



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### Purpose

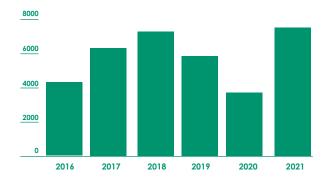
THFC has served the funding requirements of housing associations for the last 34 years.

Our purpose is to enable regulated housing associations to achieve their social objectives and meet housing needs in their local communities. We do this by:

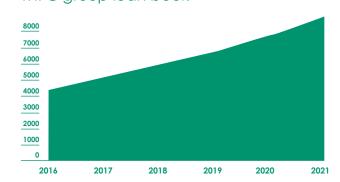
- sourcing funding from a range of institutional investors to deliver cost-efficient, responsible funding through the economic cycle; and
- operating as a non-profit-distributing finance company utilising our expertise, reputation and strong relationships.

# Highlights

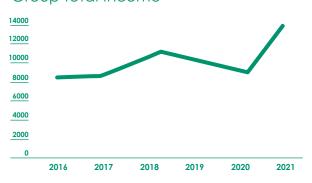
**£7,198k** (2020: £3,387k) Group pre-tax surplus



**£7,874m** (2020: £7,454m) THFC group loan book



£12,429k (2020: £8,565k) Group total income\*



161 (2020: 162) Housing Associations lent to

32,000+
Homes
Funded under
AHF





\*(includes all fees and investment income on short-term deposits)



# Chair's and Chief Executive's Joint Statement





The 2020/21 financial year will be remembered for the Covid pandemic and associated series of regional and national lockdowns. The Housing Finance Corporation ("THFC"), like many businesses, successfully shifted to its contingency plan of home-working for all staff for the majority of the year. Whilst we were able to ensure that our offices were safe for suitably social distanced working early in the pandemic, commuting patterns, and the attendant risks, meant that effective home working became the norm very quickly for all staff. This shift was also achieved with no operational failure.

Despite the very challenging working environment, THFC enjoyed one of the most successful financial performances in its 34-year history. Our thanks go to every member of the THFC team who quickly proved their adaptiveness and latterly their perseverance in remote working throughout the year.

#### Results for the Year

The group achieved a post-tax surplus of £5.74m in the year. This is the second occasion that our annual surplus has exceeded £5m in the last five years. The total is derived from fees from new business generation, as well our operating surplus. Both of these elements produced very strong contributions in 2020/21. All costs associated with our unsuccessful bid for the Affordable Homes Guarantee Scheme (2020) were written off in the year, and the rebound from this disappointing outcome was particularly strong, reflected in the fees earned from new business generation. As a not-for-profit business the surplus is set aside in our accumulated reserves which stand at £46.5m at the year end. This represents a near doubling of reserves in the last five years.

The unique fiscal and monetary consequences of the pandemic in the UK, coupled with the speed to market and flexibility of our Blend Funding Plc ("bLEND") MTN product meant that we were able to execute a significant volume of very cost-effective long-term bonds for both new and existing group customers in the year. At the same time, we were also able to innovate by offering deferred drawdown loans through bLEND for the first time. We also devoted significant resource to the rapidly growing Environmental, Social and Corporate Governance ("ESG") agenda. This culminated in our obtaining second party Social Bond accreditation from the leading ESG consultancy, Vigeo Eiris ("VE"), who consider that the THFC Social Bond Framework is aligned with the best practices identified by VE for three out of four pillars of their Social Bond Principles.

We maintained THFC's own bond activity in the year, issuing long-term funding through T.H.F.C. (Funding No. 3) Plc and at some of the most competitive rates in our 34-year history, for five smaller housing associations.

The group issued eight separate bond transactions totalling £605m in the year, making THFC/bLEND by far the most frequent issuer in the UK housing association sector. With total loans of £7.9bn at the financial year end, we believe that the group is now the largest mutual lender to housing associations in the UK. Combining our existing long-term housing association relationships and borrowers new to the group, a number of our loan relationships already span 30 years and are set to continue for a further 30+ years. This exceptionally long-term commitment is a consequence of our focus on a sustainable business model but is also a function of our organisational purpose and the consistency and continuity of our stewardship. All of this ensures that THFC's ambition aligns closely with the mission of our housing association customers, positioning us as long-term reliable partners.



Our bLEND MTN programme had its most successful year to date, ending the financial year more than doubling in size to £862m and maintaining bLEND's A2 long -term rating from Moody's while at the same time growing the number of borrowers in the programme to 16 (six of which are new to group). 12 transactions were priced in the year, including four deferred transactions, all of which will be drawn down in the 2021/22 financial year. Including the deferred transactions, bLEND priced £565m of issuance in the year, at a weighted average interest rate (including deferral premia) of 2.19%. The majority of issuance was in a new tranche of bonds maturing in 2054. In a normal market the negotiation, pricing, perfection of security and settlement of this volume of transactions would have been stretching, but completed during the pandemic and in a fully remote working situation, this volume of new business was a stand-out achievement for the year. Progress has continued post year end, with three further transactions priced, taking bLEND outstanding loans at the time of writing to in excess of £1bn for the first time. Given that our stated aim at the launch of bLEND was to underwrite £1bn over the first 5 years, this underlines the group's prudent forecasting and our ability to outperform expectations. In a similar style, our annual review with S&P Global Ratings ("S&P"), who rate the THFC group, was completed remotely in August 2020. This review saw our rating affirmed, once again, at A Stable with strong model scores in both enterprise and financial risk profiles. The group has been rated continuously by S&P since 2004.

#### T.H.F.C. (Indexed) Limited ("THFC IL")

The vast majority of THFC's downstream lending in the last 10 years has been conducted through three group entities: THFC, Affordable Housing Finance Plc ("AHF") and bLEND. However, our group structure includes a number of historic lending vehicles. The £6m outstanding balance of debenture stocks issued by THFC IL matured in September 2020 following repayment of the loans funded by those stocks. On the 31 March 2021 all of THFCIL's remaining assets, being its reserves, were subject to a transfer of engagements into THFC.

We anticipate this process being repeated, on maturity, for a number of our remaining funding subsidiaries over the course of the next two years, leading to the simplification of our group structure going forward. The next transfer is currently in the course of completion for THFC (First Variable) Limited who's bank debt was repaid in April 2021.

## Environmental and Social Corporate Governance ("ESG")

We continue to see an emphasis on ESG matters and a drive for greater transparency in ESG disclosure in both the financial and social housing sectors. The 'E', of ESG, in terms of housing, stands to be an important factor in the UK's journey to net zero carbon by 2050, and although social housing stock is generally more energy efficient than privately owned or rented housing, housing associations, who manage 17% of UK housing stock, have a vital role to play.

It is no surprise then that in the sector ESG has risen further up the agenda in this last year, with the publication of the social housing sector's Sustainability Reporting Standard ("SRS"): https://esgsocialhousing.co.uk/ and the issue of five sustainable bonds. THFC was proud to take part in the working group and subsequently became an early adopter of the SRS framework. This voluntary framework is intended to encourage the adoption of common ESG reporting standards by a very wide group of UK housing associations. At the time of writing there are 52 early adopter housing associations and 36 early adopter investors. The launch of the SRS proved once and for all that, far from being a buzzword or fad, ESG is a crucial opportunity for housing associations to step up their disclosure and speak up about the sector's social value and the positive contribution it makes to communities across the UK.

This is evident in the three major challenges facing the sector: developing to meet the demand for affordable housing, fire safety remediation, and stock decarbonisation. Private investment remains a vital source for the significant levels of funding needed to address these challenges, and it is clear that proper ESG and social impact reporting will support the allocation of capital, for which there is no shortage of competition, to those places where it is most needed. With the sector already socially oriented and its governance overseen by a comprehensive regulatory framework, it is likely that decarbonisation will become the major ESG focus of the future. Housing associations will face different obstacles dependent on the condition of stock and the financial viability of retrofit.

Shortly after the financial year-end THFC successfully published its Social Bond Framework, reflecting the fact that, while THFC has been issuing bonds with a social purpose for over three decades, the new market consensus is in favour of an explicit accreditation of alignment with accepted social principles. All of bLEND's existing £1bn of bonds were redesignated as social bonds, immediately making it one of the major issuers of social debt in the



sector. The framework was positively received by investors and the sector press and included reporting metrics aligned with the SRS. As a result, a social impact report for bLEND will be published in due course.

With the future now looking to be increasingly characterised by ESG investing, THFC is adapting to ensure we can demonstrate the value and impact of the housing associations we lend to, and the importance of continuing to provide the funding they need to deliver on that most noble of missions: "that everyone in the UK should have a home that is sustainable, safe, stable, sociable and satisfying"\*.

\*A quote from: Coming Home Tackling the Housing Crisis Together, a report published in February 2021 by The Commission of the Archbishops of Canterbury and York, and to which THFC contributed.

#### Exiting the European Union

We commented on this extensively in last year's report and accounts, since when the pandemic, lockdown and furlough have eclipsed any evidence of material impact on the housing association sector from exiting the European Union ("BREXIT"). Strong liquidity levels that were built up by housing associations very early in 2020, mostly to anticipate adverse sales performance helped reinforce the overall strength of the sector as we started lockdown. Potential wage and materials inflation were both masked by the impact of the pandemic, to the extent that there is still no discernible trend apparent. In hindsight, any adverse impact associated with BREXIT is likely to be both slower-burn and dwarfed by the impact of the pandemic.

The European Investment Bank ("EIB") continues to be the group's largest single lender with £2.5bn of loans outstanding to the group and we remain EIB's largest single conduit for Housing Regeneration in Europe. Following BREXIT, we have continued to enjoy an excellent relationship with EIB and technical and information exchanges continue exactly as they did prior to 1 January 2021

## LIBOR ("London InterBank Offered Rate") Transition

The group is actively engaging with borrowers and lenders alike to facilitate the necessary changes required both operationally and from a documentation perspective to ensure a smooth transition from LIBOR to SONIA ("Sterling Overnight Indexed Average"), the latter being the new interest rate measure for floating rate loans.

#### Stakeholder engagement

In the immediate aftermath of the first lockdown, we had a series of engagements with investors who were keen to understand the potential impact of the pandemic on housing associations. Bilateral conversations have continued periodically throughout the year, and we have held a variety of non-deal, and deal-specific roadshows throughout the year. Apart from perceived major risk factors – such as housing market sales risk, and fire remediation, the growing theme for many investors throughout the year has been ESG and the potentially major task of retrofitting existing stock to achieve decarbonisation objectives, in particular.

We continue to be an important partner to Homes England ("HE") in relation to the performance of the AHF portfolio which is guaranteed by the Ministry of Housing, Communities and Local Government ("MHCLG"), and we meet with them regularly to share information, and to deal with borrower merger and amendment requests.

#### Staff and Governance

In common with thousands of businesses across the UK, 2020/21 has been marked by innumerable virtual meetings and at the time of writing we are taking our first tentative steps back to office working, but mindful of the potential need to adapt our approach at very short notice. The continued safety of our staff and working environment remains paramount.

We have periodically taken the pulse of staff and board members as to their working preferences and, like many other employers, the 'new normal' is likely to involve a greater element of flexible working.

With our new non-executive directors, we have taken the opportunity to renew the membership of a number of our board committees. David Montague has joined the audit and remuneration committees and Tony King has joined our credit committee. Chairing of the remuneration committee has passed to Gill Payne and nominations committee is now chaired by Will Perry. The role of senior independent director has passed to Shirley Smith following Keith Exford's retirement from the board last year.



#### Looking Ahead

The pandemic has created unprecedented challenges for us as an organisation, challenges that we have met with enthusiasm and resilience, and we owe a debt of gratitude to the whole team for their flexibility and perseverance often under difficult circumstances.

Having delivered an outstanding year's performance, we look ahead with confidence, and will continue to build on these achievements, playing our part in providing long-term cost-effective funding to support the tremendous work that is undertaken by our borrowers.

George Blunden Chair Piers Williamson Chief Executive

27 July 2021



### Business and Financial Review

The five-year table on page 68 gives a comparative history of the THFC group and shows that our loan book has increased by 38.8% while total costs in that period have increased by 25.2% and our total revenues (net of interest expense) by 20.5% over the period.

The group achieved a pre-tax surplus of £7,198,000 (2020: £3,387,000). Annual fees continued to grow in the year to 31 March 2021, although the main driver of the growth in surplus was the £562.8m of new lending during the year which generated £4.7m of arrangement fees.

The group continues to make a strong operating surplus before the contribution from arrangement fees and continued to invest in staff and Information technology to strengthen business resilience.

Our objective remains that of generating a sufficient surplus each year to achieve a steady growth in the group's financial reserves. The group's reserves are non-distributable and held to support additional lending and provide cash flow cover in the event of a borrower default. For the year ended 31 March 2021, as a consequence of another strong year, the group's reserves have risen from £42.0m to £47.0m. This continuing trend, combined with historically conservative over-collateralisation of our loan assets, allows the group to position itself to meet the requirements of a broad range of housing associations as they look to diversify their funding by borrowing in capital markets.

A total of £562.8m (2020: £179.8m) of new money sourced from bond issues and other funders was advanced to housing associations by members of the group during the year. These loans, prepayments and other changes to our existing loans, produced net lending of £433.7m (2020: £128.3m), before adjustment for indexation and amortisation of premiums and discounts.

As a result, the group loan book stands at £7,874m (2020:  $\pm$ 7,454m). Details of borrowings by the group to fund its loan book are shown on pages 27 and 28.

At the year-end the group was the provider of funds to 161 borrowers (2020: 162).

Our operating expenses were 0.07% (2020: 0.07%) of the £7.9bn (2020: £7.5bn) of outstanding loans at the year-end.

The group regards its Key Performance Indicators to be growth in pre-tax surplus, reserves and group loan book, together with the ratio of operating expenses to year end loan book (see Five Year Financial Record on page 68). The group achieved another strong surplus before and after tax and the ratio of expenses to the loan book was maintained despite increased investment in IT and staff.



### Group Report

The Housing Finance Corporation Limited ("THFC") and its subsidiaries (together "the group") carry out the core function of raising private sector loan finance for housing associations to further their work in developing or refurbishing social housing.

#### **Group Structure**

Since the incorporation of THFC in 1987, various subsidiaries have been created within the group to cater for the different financial instruments and covenant structures which have been required over time. THFC and all its lending subsidiaries operate on a non-profit-distributing basis. A further group member, T.H.F.C. (Services) Limited ("THFCS"), provides management services to the rest of the group and to related companies. The structure of the group is set out in the diagram on the inside back cover.

#### **Group Financing Principles**

THFC and a number of its subsidiaries, T.H.F.C. (Indexed 2) Limited, T.H.F.C. (First Variable) Limited and T.H.F.C. (Social Housing Finance) Limited (together the "issuing companies"), have between them issued a variety of financial instruments including deep-discounted, indexlinked and conventional public debenture stocks, parcoupon private placements and raised fixed and variable rate bank loans.

THFC has also raised funds by borrowing from three related companies, all of which issue rated public Eurobonds.

Despite the variety of loan structures all group companies adhere to the same fundamental principles:

- Funds are raised solely for on-lending to housing association groups.
- Funds are on-lent on a substantially identical maturity, interest and repayment profile thus ensuring that no material mismatch risk is taken on interest rate movements.
- No currency risk in relation to its funds is taken by the group or passed on to its borrowers.
- Loans are fully secured and covenanted in accordance with the terms of the relevant individual issuing company's governing trust deed.

- THFC makes and maintains its own independent credit assessment of its borrowers, using its own credit rating system, and approves applications for funding only after a careful review by the group's credit committee.
- THFC monitors the financial position of its housing association borrowers on an on-going basis, including measurement against covenant undertakings. All housing association borrowers are subject to external regulation by the social housing regulator in the relevant jurisdiction in which they operate.

#### **Security Offered to Investors**

The security which issuing companies offer to investors is illustrated on pages 22 to 26. Lenders to each issuing company benefit from a floating charge over that company's assets, which are primarily its secured loans to housing associations. All the stocks, bonds and loans within each issuing company rank pari-passu among themselves and are protected by a negative pledge. This form of security was designed to enable investors to spread their risk across a portfolio of instruments and borrowers.

As the investors are secured by a floating charge on the whole of the relevant issuing company's pooled undertakings, it is not practical or cost effective to obtain a measure of the fair value of this collateral.

THFC and its subsidiary and related companies (as further outlined below) are finance vehicles and the security offered to investors by each company is limited only to the assets of that company being principally its secured loans and share capital. The shareholders of each company's parent cannot be held liable for the debts of its subsidiary in the event of insolvency.

Neither THFC nor its group and related companies are regulated, although the entities registered under the Co-operative and Community Benefit Societies Act 2014 are registered at the Financial Conduct Authority.

#### **Property Security**

The majority of borrowers continue to prefer to provide fixed charge security on specified properties and most new borrowers choose to adopt this option from the outset, although the issuing companies can offer housing associations the ability to secure their loans by way of floating charges, subject to appropriate asset cover tests. There are four borrowers who have an element of floating charge security on six loans. Where borrowers have opted for fixed charge security, each issuing company is required to obtain a charge over the borrowers' assets which, at all times during the life of each loan, covers at least 150%



(135% for certain loans made by T.H.F.C. (Social Housing Finance) Limited) of the outstanding loan balance. For loans secured by fixed charges, formal property valuations of the specific security are undertaken at least every five years. For loans secured by floating charge, compliance is measured by reference to the balance sheet of the borrower. The group operates a panel of approved valuers to be used by borrowers in order to ensure a consistent and adequately detailed approach which takes account of the physical condition, the future rental potential and the market context of the property being valued.

#### **Loans Administration**

The group's exemplary record of prompt collection and payment of interest and principal has remained intact over its thirty-four year history. In general borrowers' payments are received up to one month prior to the group's obligation to pay investors, thus providing a timing cushion and a source of additional investment income.

#### **Credit Monitoring**

Each issuing company borrower undergoes a credit review prior to a loan being granted. This involves accounts analysis, review of business plans and projections, scrutiny of regulatory and audit reports, comparison of performance indicators, review of the borrowers' own risk registers and an assessment of its management capabilities. New or increased credit exposures are reviewed and approved or rejected by THFC's credit committee, which is a board committee.

The group's bespoke credit rating model reflects forward looking risks appropriate to the current economic environment. It ranks all current and prospective borrowers against a number of parameters. This model enables internal ratings to be derived for each borrower and a default probability to be estimated. The loss given default is also estimated. This exercise is an integral part of the credit assessment process and a necessary component in the maintenance of the group's external credit rating. The group's credit rating of its borrowers, together with regular reviews of credit information and customer visits, provides the basis for credit monitoring and reports to the credit committee and the board on the health of the portfolio.

The credit rating model is periodically updated to take account of emerging risks.

Our credit monitoring regime is underpinned by the financial covenants associated with the security provided by our borrowers. The group remains one of the few lenders in the sector to have an asset specific net income cover of at least 100% as a core covenant for substantially all its loans.

The following entities are structured differently from the issuing companies.

#### Affordable Housing Finance Plc ("AHF")

AHF, a subsidiary of THFCS, was incorporated in 2013. On 19 June 2013 AHF was awarded the licence to provide guaranteed funding under the Government's Affordable Housing Guarantee Scheme. As at 31 March 2021 AHF had issued guaranteed secured bonds amounting to £1,744.1m. Guaranteed bank facilities in place at 31 March 2021 amounted to £1,500.0m. Under the Guarantee both the obligations of the borrowers to the issuer (under their respective loan agreements) are guaranteed as well as AHF's obligations to the investors.

Borrowers from AHF are required to maintain asset cover of 105% and income cover of 100%.

All borrowers had to meet certain eligibility criteria in order to borrow from AHF.

#### UK Rents (No.1) Plc ("UK Rents")

UK Rents is a subsidiary company established in 1994 solely for the purpose of issuing bonds with a rating of Aa2 (Moody's Investor Services) achieved through a rental securitisation, and using the funds raised to purchase rent receivables from housing associations.

#### T.H.F.C. (Capital) Plc ("THFC Capital")

THFC Capital is a subsidiary company established in 2001 to act as a conduit for funds raised for the transfer of housing stock from Sunderland City Council to Gentoo Group. The loans to Gentoo are structured on a non-recourse (to THFC Capital) basis and the property security is held by a security trustee for the benefit of the bank lenders and bond investors.

#### Blend Funding Plc ("bLEND")

Blend Funding Plc ("bLEND") was incorporated in May 2018 and in August 2018 established a £2bn Medium Term Note Programme for the purposes of issuing notes to fund loans to housing associations under varying maturities and interest rates.

bLEND's Medium Term Note Programme has been assigned a Moody's rating of "A2" driven by the weighted average rating of its pool of borrowers and this also determines the eligibility of new borrowers.

Borrowers from bLEND are required to maintain asset cover of between 110% and 120% and income cover of 100%.

bLEND borrowers are not subject to the same credit procedures as THFC borrowers.

The notes are listed on the International Securities Market of the London Stock Exchange.



#### Reserves

All the issuing companies each covenant to their respective investors that they will maintain total operating expenditure within total operating income each year or on a rolling three-year basis as set out in their respective Trust Deeds. They have all successfully complied with this covenant since incorporation. Any surplus made by AHF can only be used for clearly defined purposes set out in the licence.

By generating fee income, investing interest payments received early, investing its reserves and exercising tight cost control, the group has now accumulated non-distributable reserves amounting to £46.6m (2020: £42.0m).

#### **Taxation**

Under existing legislation, payments of interest on debenture stock and Eurobonds issued by THFC and its issuing subsidiaries may be made gross to UK resident stockholders.

#### Administration services to related companies

Our service company, THFCS, provides administration and management services to certain related companies. All the related companies lend to the social housing sector. The majority of directors of these companies are also directors of THFC. These companies are regarded as related parties for accounting disclosure purposes. THFCS is the largest provider of bond administration services to the housing association sector and its income in the year from related party contracts was £170,268 (2020: £151,828).

The related companies are:

#### T.H.F.C. (Funding No.1) Plc ("Funding No. 1")

Funding No. 1 is a non-consolidated company. Its entire issued share capital, is held by THFCS under a declaration of trust. It was incorporated in November 2004 to act as the issuing company for secured bonds currently carrying an "A stable" rating from S&P Global Ratings ("S&P"). Funding No. 1's rating is achieved partly through the addition of a bespoke liquidity facility provided by Royal Bank of Scotland Plc (RBS). Funding No. 1's rating is therefore linked to the short-term rating of the liquidity provider (currently Royal Bank of Scotland Plc). Funding No. 1's liquidity facility was renewed in December 2020. In January 2014 the rating of RBS was downgraded and, under the terms of the liquidity facility agreement between Funding No.1 and RBS, Funding No.1 has made a standby drawing of the entire liquidity facility commitment. The standby drawing is repayable on the earlier of the provider being upgraded

to the requisite rating or the legal maturity date of the secured bonds.

#### T.H.F.C. (Funding No. 2) Plc ("Funding No. 2")

Funding No. 2 is also a non-consolidated company. Its entire issued share capital is held by THFCS under a declaration of trust. It was incorporated in June 2009 to act as the issuing company for secured bonds currently carrying an "A stable" rating from S&P.

#### T.H.F.C. (Funding No. 3) Plc ("Funding No. 3")

Funding No. 3 is also a non-consolidated company. Its entire issued share capital is held by THFCS under a declaration of trust. It was incorporated in September 2011 to act as the issuing company for secured bonds currently carrying an "A stable" rating from S&P.

All the funds raised by Funding No.1, Funding No.2 and Funding No.3 are lent to THFC at cost for on-lending by it to housing associations. Like all other lenders to THFC, Funding No. 1, Funding No. 2 and Funding No. 3 have a pari passu floating charge over THFC's assets.

#### Haven Funding Plc and Haven Funding (32) Plc

Since 1999 THFCS has provided loans administration and company secretariat services to Haven Funding Plc and Haven Funding (32) Plc. As at 31 March 2021 these companies had loans outstanding of £196.8m (nominal) made to 13 housing associations funded by bond issues arranged by a third party investment bank.

#### Sunderland (SHG) Finance Plc

Since 2001 THFCS has provided loans administration and company secretariat services to Sunderland (SHG) Finance Plc which as at 31 March 2021 had £212.8m (nominal) in loans to Gentoo Group on-lent via T.H.F.C. (Capital) Plc.

#### **Harbour Funding Plc**

In August 2003 THFCS was appointed as loans administrator and company secretary to Harbour Funding Plc, a special purpose vehicle that issued bonds into the UK market and lent the proceeds to four large-scale voluntary transfer housing associations. One of these associations has since prepaid its loan.

At 31 March 2021 Harbour Funding Plc had loans outstanding of £206.3m (nominal) made to three housing associations.



### Directors' Report

The directors present their report and the audited consolidated financial statements of The Housing Finance Corporation Limited and its subsidiaries ("the group") for the year ended 31 March 2021.

#### **Principal Activities**

The Housing Finance Corporation Limited ("THFC") was incorporated in 1987 and is registered under the Co-operative and Community Benefit Societies Act 2014.

Its principal objective is to lend money to housing associations funded through the issue of bonds and raising bank loans. It has established a number of wholly owned subsidiaries to cater for the varying interests of stockholders and bank lenders in different forms of financial instrument. The report and financial statements for each of the companies within the group are available separately on request from T.H.F.C. (Services) Limited, 3rd Floor, 17 St Swithin's Lane, London EC4N 8AL.

#### Results

The consolidated operating surplus before taxation for the year ended 31 March 2021 was £7,198,000 (2020: £3,387,000).

Under its Rules, THFC cannot "trade for profit". It is, however, the intention of the directors that it will continue to make operating surpluses each year. Surpluses may not be distributed either directly or indirectly to shareholders and are accumulated as reserves to act as an additional protection for our lenders. On a dissolution of THFC the reserves must be passed back to borrowers from THFC in a manner and with an allocation to be determined by the board of THFC.

The reserves are held as bank deposits and treasury bills. Our investment strategy remains broadly unchanged from prior accounting periods and we continue to keep the range of counterparties with whom we are willing to deposit under active review.

THFC made no charitable or political donations during the vear.

#### Review of Business

A review of business is included in the Business and Financial Review on page 6.

#### **Directors and Shareholders**

Details of directors, their service periods for the year and the shareholders of THFC are set out in the table below. The biographies of the current directors appear on pages 19 to 21.

Details of directors' terms of office are given on page 12. Certain restrictions applicable to share capital are detailed in note 19. At the forthcoming Annual General Meeting, Scott Bottles and Shirley Smith each having completed their first three-year term in office, will be required to retire and offer themselves for re-election.

The chairman is required to retire annually at the Annual General Meeting and accordingly George Blunden will retire and offer himself for re-election.

#### Directors' Remuneration

Details of directors' remuneration are given on pages 51 and 52.

#### Management

The management and administrative functions of the group are carried out by T.H.F.C. (Services) Limited ("THFCS"), which is a wholly owned subsidiary of THFC with the same board membership. THFCS employs the group's executive and administrative staff for this purpose and carries out its functions under management agreements with each of the other organisations. THFCS also provides administrative and secretariat services to other related companies.

The directors of the group who were in office during the year and up to the date of signing the financial statements were:

Director	Period Served to 31 March 2021	THFC Shareholdings at 31 March 2021
George Blunden	Full Year	£1
Scott Bottles	Full Year	£1
Colin Burke	Full Year	Nil
Fenella Edge	Full Year	Nil
Keith Exford	Period to 28 July 2020	Nil
Anthony King	Full Year	£1
Peter Impey	Appointed 19 May 2020	£1
David Montague	Full Year	£1
Gill Payne	Full Year	Nil
Will Perry	Full Year	Nil
Deborah Shackleton	Period to 28 July 2020	Nil
Shirley Smith	Full Year	£1
Guy Thomas	Full Year	£1
Piers Williamson	Full year	Nil
Other shareholders		
National Housing Federation		£1
Regulator of Social Housing		£1
Total issued share capital at 31 March 2021		£9

#### Pension Scheme

All THFC group employees, but not non-executive directors, are eligible to participate in the Social Housing Pension Scheme ("SHPS"). The scheme operates both defined benefit and defined contribution structures.



The defined benefit scheme, with assets under management of £6.1bn and an actuarial deficit of £1.52bn (based on the results of the triennial valuation as of 30 September 2017) is by far the largest pension provider in the housing association sector and until 31 March 2007 was operated exclusively on a final salary basis. As part of the plan to accelerate the elimination of the funding deficit the trustees of SHPS offered three alternative scheme structures to employers and members, including a continuation of the existing arrangements. With effect from 1 April 2007 THFCS and all its employees elected to stay with the pre-existing arrangements and to pay increased employer and member contributions for those members of staff who had joined prior to this date. Employees appointed by THFCS after 31 March 2007 participated in SHPS on a Career Average Related Earnings ("CARE") basis.

From 1 April 2013 THFC offered membership of the SHPS scheme to new members on a defined contribution basis in addition to the CARE structure.

On 31 March 2017, THFC closed the final salary and CARE scheme structures to future accrual. The majority of members in these scheme structures joined the defined contribution scheme which is now the only open scheme.

THFCS' share of the current scheme deficit is accounted for in the group balance sheet. THFCS' share of the deficit on a discontinuance basis would be material, but THFCS has no present intention of leaving the SHPS Scheme. The board of THFC regularly reviews the risks associated with membership of SHPS, including the possible size of future contribution requirements and the "last man standing" and discontinuance risks.

#### Statement of Directors' Responsibilities

The directors are responsible for preparing the Annual Report and the Financial Statements in accordance with applicable law and regulations.

The Co-operative and Community Benefit Societies Act 2014 requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the group and THFC's financial statements in accordance with UK-adopted international accounting standards.

Also under that law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and THFC and of the surplus or deficit of the group and THFC

for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK-adopted international accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and THFC will continue in business.

The directors are responsible for keeping proper accounting records that are sufficient to show and explain THFC's transactions and disclose with reasonable accuracy at any time the financial position of the group and THFC and enable them to ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014. They are also responsible for ensuring that a satisfactory system of control over transactions has been maintained and for safeguarding the assets of the group and THFC and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The group's financial statements are published on THFC's website (www.thfcorp.com) and the directors are responsible for the maintenance and integrity of that website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

In the case of each director in office at the date the directors' report is approved:

- (a) so far as the director is aware, there is no relevant audit information of which THFC's auditor is unaware; and
- (b) they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that THFC's auditor is aware of that information.



#### Corporate Governance Statement

# The UK Corporate Governance Code (2018) issued by the FRC ("the Code")

#### Introduction

The group has for a number of years chosen to comply with the Code's best practice guidelines where these are relevant to THFC as a non-profit-distributing entity operating as a society registered under the Co-operative and Community Benefit Societies Act 2014, without a market in its shares.

The board has sought to comply with a number of provisions of the Code in so far as it considers them appropriate to a group of its size and nature.

#### Board

The board of directors of THFC comprises:

George Blunden (chair)
Scott Bottles (chair of credit committee, non-executive director)
Colin Burke (executive director)
Fenella Edge (executive director)
Peter Impey (non-executive director, appointed 19 May 2020)

Anthony King (non-executive director)
David Montague CBE (non-executive director)

Gill Payne (chair of remuneration committee,

non-executive director)

Will Perry (chair of nominations committee,

non-executive director)

Shirley Smith (senior independent director,

non-executive director)

Guy Thomas (chair of audit committee, non-executive director)

Piers Williamson (executive director)

The directors' biographies can be found on pages 19 to 21.

The board of THFC also comprises the boards of its subsidiaries except for AHF which has one additional director.

All board service contracts are available for inspection at the registered office.

#### Senior Independent Director

The board nominates a senior independent director. The current senior independent director is Shirley Smith, who was appointed on 28 July 2020.

#### Directors' Independence

All directors are non-executive with the exception of Piers Williamson, the chief executive, Fenella Edge, the group treasurer and Colin Burke, the finance director.

Will Perry is nominated by the Regulator of Social Housing and Gill Payne is nominated by the National Housing Federation.

With the exceptions mentioned above the board has determined that all remaining non-executive directors are independent and free from any material relationship that could interfere with their ability to discharge their duties.

#### Terms of Office

All non-executive directors are limited to nine years' service on the board. Independent directors are normally elected for terms of three years and may offer themselves for re-election at the conclusion of the first and second terms.

The chairman may serve for a maximum term of six years and is subject to re-election annually at the Annual General Meeting. The board will select each chairman in accordance with the rules of THFC.

Details of directors retiring and offering themselves for reelection at the next Annual General Meeting are given on page 10.

#### Directors' Attendance at Meetings

Directors' attendance at THFC board and board committee meetings during the year is shown in the table on page 18. Where a director was unable to attend a meeting he or she was scheduled to attend, the chairman received a sound reason for the non-attendance. Special board meetings are those called at short notice principally to approve the documentation of borrowing and lending. It is not expected that every board member attends each special meeting, only that a quorum is present, though all board members are given notice of the meeting and informed of the business to be conducted.

#### Role of Board

The board sets the strategic objectives of the group, determines investment policies, agrees performance criteria and delegates to management the detailed planning and implementation of those objectives and policies in accordance with appropriate risk parameters. The board monitors compliance with policies and achievement against objectives by holding management accountable for its activities through quarterly performance reporting and budget updates.

The board holds six scheduled meetings each year which cover both standard and ad hoc business. Standard business is tracked via a board diary and determines the standard section of the agenda and details the key items of business that are considered by the board. A rolling agenda is maintained to record emerging issues that will require board consideration at future scheduled meetings.



Two of the six scheduled meetings focus specifically on strategic issues. Ad hoc meetings are convened as and when required where board approval is required outside of the scheduled meetings.

Certain matters are dealt with exclusively by the board. These include approval of financial statements, strategy, major capital projects, changes to the group's management and control structure and approval of all borrowing loan agreements and the standard form of all lending loan agreements.

All key decisions are taken by the board or its committees. Where necessary the board or committee will delegate certain decisions to management within clearly defined parameters which are minuted.

The roles of chairman and chief executive are not fulfilled by the same individual. The board reviews and approves the chief executive's operational authorities on an annual basis. This document also determines which items are reserved for chairman's or non-executive approval. All other decisions require board approval.

All directors may call upon independent professional advice at the expense of THFC.

#### Committees of the Board

The board governs through clearly mandated board committees. Each board committee has specific written terms of reference which are approved annually by the board and committee. Committee chairs report on the proceedings of their committees at the following board meeting and the minutes of all committee meetings are available to all board members in advance of the next board meeting.

The board and committees meet at regular intervals to cover all on-going business and ad hoc meetings are convened as necessary.

#### Credit Committee

The credit committee is a committee of the board. It comprises a minimum of four independent non-executive directors appointed by the board of THFC, together with the chief executive, group treasurer and the credit and risk director. The chair of credit committee is Scott Bottles.

The credit committee is primarily responsible for the assessment of individual credit propositions and ongoing monitoring of the portfolio. It reports periodically to the board to administer a risk management framework and evaluate individual credits

Members comprise Scott Bottles (chair), George Blunden, Anthony King, Peter Impey, Gill Payne, Shirley Smith and Guy Thomas as non-executive directors and Piers Williamson, Fenella Edge and David Stokes, chief executive, group treasurer and credit and risk director respectively of THFC.

#### **Audit Committee**

The audit committee reviews internal controls, financial reporting, annual financial statements, the performance and recommendations of external and internal auditors, the independence of the external auditors, the level of any non-audit services provided by them and compliance with laws and regulations. It considers financial and operational risks as a precursor to these matters being reviewed by the full board at its scheduled meetings. The chair of audit committee is Guy Thomas.

Members comprise Guy Thomas (chair), Anthony King, Will Perry and David Montague. The chief executive and other senior members of staff attend when required.

#### Remuneration Committee

The remuneration committee is a non-executive committee of the board. It agrees policies on group staff remuneration, terms and conditions including annual pay and bonus awards and any external benchmarking exercise of pay and benefits.

It agrees the remuneration of the chief executive (routine elements) and executive directors and makes recommendations to the board on the level of non-executive directors' fees. It also oversees the annual appraisals of the executive directors.

Members comprise Gill Payne (chair), George Blunden, David Montague and Shirley Smith. The chief executive and other senior members of staff attend when required. Gill Payne was appointed chair on 28 July 2020.

#### **Nominations Committee**

The nominations committee meets as required to consider potential nominees to the board, both executive and non-executive independent directors.

When required by the board the nominations committee evaluates the balance of skills, experience, independence and knowledge on the board and, in the light of this evaluation, prepares a description of the role and capabilities required for a particular appointment.

The members of the nominations committee are Will Perry (chair), Gill Payne, Peter Impey, Shirley Smith and David Montague. Will Perry was appointed chair on 28 July 2020.



#### Training and Development

New non-executive directors are provided with a tailored induction shortly after their appointment involving professional advisors where appropriate. They are asked to submit requests for additional training as part of the annual board performance evaluation process.

Emerging issues that require greater understanding are covered by a presentation to the board by an appropriate expert in the area concerned.

#### Performance evaluation

The board conducts a critical evaluation of its activities on an annual basis. A questionnaire-based peer review of the performance of the chairman, the board and its committees is conducted by the company secretary, or periodically by an external facilitator. The results of the evaluation are reviewed and discussed by the board and a list of action points drawn up where appropriate.

#### Internal Control

The board is responsible for the group's system of internal control and for the regular review of its effectiveness. It should be recognised that the internal control system has been designed to manage rather than eliminate the specific business risks faced by the group and can only provide reasonable and not absolute assurance against material misstatement or loss.

The board discharges its responsibilities for internal control through the following key procedures:

- the establishment of an organisational structure with clearly defined levels of authority and division of responsibility;
- a comprehensive system of reporting, budgeting and planning against which performance is monitored;
- the formulation of policies and of approval procedures in key areas such as loan administration, treasury operations, financial reporting and preparation of consolidated financial statements.

Key business risks, and their likelihood and potential impact, are formally considered by the board half-yearly and appropriate controls and mitigating action implemented. All loans to borrowers are substantially matched in terms of their maturity, interest and repayment profile to the equivalent bond issue or bank loan. Therefore primary operating risks relate to the initial credit assessment, credit monitoring of borrowers, the completion of appropriate loan security, timely collection of all payments due and the achievement of sufficient income to offset the group's operating costs. Regular reports on these risks are made to the board.

#### Internal Audit

The board has decided that the establishment of a staffed internal audit function would not be appropriate for an organisation with a total staff complement of 22. Since April 2010 professional accounting firms have been appointed to undertake periodic reviews of internal controls. Crowe (UK) LLP is the current appointee.

The directors considered periodic reports on the effectiveness of internal controls during the period to 27 July 2021 and no significant weaknesses have been identified.

#### Continuing Resources

The Coronavirus pandemic continues to affect all businesses nationwide to some degree, many with severe ramifications.

The group has assessed the likely impact of the pandemic on the company and taken appropriate actions where necessary to ensure continuity of the business and manage its resources. More details are included in note 2 to the financial statements.

As a result of the assessment, the directors have formed a judgement at the time of approving the financial statements that there is a reasonable expectation that THFC and the group have adequate resources to continue in operational existence for the foreseeable future being a period of not less than 12 months from approval of the financial statements.

For this reason, the directors continue to adopt the going concern basis in preparing the financial statements.

#### Senior Management

Piers Williamson, Fenella Edge, Colin Burke and David Stokes, the chief executive, group treasurer, finance director (and company secretary) and credit and risk director respectively, held those positions throughout the year. The chief executive has defined powers of authority and responsibility which are delegated to him and reviewed annually by the board. The company secretary is responsible for ensuring that board procedures are followed.

#### Directors' Remuneration

The directors' remuneration is established by the board in the light of periodic advice from advisers. In addition to salaries and bonuses, the executive directors, being the chief executive, the group treasurer and finance director receive pension benefits and/or certain other employee benefits in accordance with guidelines determined by the board. Fees are paid to non-executive directors except that the fees payable to the director nominated by the



Regulator of Social Housing (Will Perry) were remitted to his employer.

On 1 April 2021 fees were increased by 0.7% being the annual rate of change of the Consumer Price Index in the 12 months to 31 March 2021. The non-executive directors do not receive any pension benefits, bonuses or benefits-in-kind except for certain travel expenses. Details of directors' remuneration is given on pages 51 and 52.

#### Shareholders

The shareholders of THFC are listed in the table on page 10. All shareholders of THFC are non-executive directors except for the Regulator of Social Housing and the National Housing Federation who nominate board members.

#### Financial Risk Management

The board is responsible for approving THFC's strategy and the level of acceptable risks. The board has established an audit committee and a credit committee reporting periodically to the board to administer a risk management framework which identifies the key risks facing the business and the board reviews reports/minutes submitted by those committees on how those risks are being managed.

The group derives income from three principal sources; arrangement fees on new lending, annual fees accruing on the existing loan book and investment income on cash balances.

The level of arrangement fees is subject to market conditions, competition from other lenders and demand from borrowers, and therefore creates a certain amount of volatility in this income stream. Annual fees are contractual and for the most part subject to indexation using the Retail Price Index or Consumer Price Index. Investment income is subject to interest rate risk although on occasions rates are fixed on the group reserves investment income using swap transactions. No swap transactions were entered into during the year (2020: None).

Subject to the risks to income outlined above the group endeavours to cover operating costs from investment income and contractual annual fees.

#### Risk Management Structure

The board is ultimately responsible for reviewing and managing all risks facing the group. The audit committee will initially review and report to the board on all key significant risks including operational, financial and interest rate risk. The credit committee addresses specifically, and reports to the board on credit and liquidity risk.

For further information on financial risk management see note 23 to the Financial Statements.

#### Operational Risk

This arises from the potential for key systems failures, breaches in internal controls or from external events resulting in financial loss or reputational damage. Key operational risks include outsourced contracts, payments systems, information systems and over-dependence on key personnel. Operational risk is controlled and mitigated through comprehensive, ongoing risk management practices which include formal internal control procedures, training, segregation of duties, delegated authorities and contingency planning and documentation of procedures.

#### Section 172(1) Statement

Although THFC itself is not incorporated under the Companies Act 2006, certain of its subsidiaries are and those subsidiaries meeting the relevant size criteria will be required to comply with the Companies Regulations 2018 by disclosing how they have met the requirements of s.172(i) of the Companies Act 2006. THFC has therefore decided to comply on a voluntary basis.

### Impact of long-term consequences of decisions

The board's objective is to promote steady, sustainable growth in order to have a long-term beneficial impact on the group and the wider affordable housing sector through the delivery of cost-effective funding to UK housing associations

The long-term tenor and secured nature of the loans made by the group to its borrowers requires the company to ensure that both its borrowers and the group are able to continue to meet their respective legal and other obligations to both the group and investors as detailed in the relevant transaction documents.

All material lending and other decisions are made with this in mind and the group aims to grow in a measured way balancing the risks inherent in long-term lending against the resources of the group. Borrowers' performance is monitored regularly to ensure obligations are met on an ongoing basis.

The group funds itself through arrangement fees and annual fees which are charged to each borrower. Arrangement fees reflect the resource expended in originating the loan whilst the annual fee covers the costs of the ongoing administration of the loans through to maturity. The annuity income generated by the annual fees ensures that the group has a sustainable business model over the medium-term.

The board regularly monitors the material risks to the group and how they might impact on its long-term health. Key risks and their mitigants are detailed in note 23 to the financial statements.



#### Interests of employees

The employees of the group consist of its staff and executive directors. The group has 22 employees (2020: 19 employees) including 3 executive directors as at 31 March 2021 (2020: 3 executive directors).

As a small business in headcount terms, the board is in continuous engagement with its employees to keep them informed of developments in the business and to receive their feedback on relevant issues. More formal engagement takes place in the form of a regular updates from the Chief Executive following board meetings or additionally on an ad hoc basis as necessary. Employees are actively encouraged to participate in these meetings by adding items to the agenda and to ask questions on any issue.

The board also undertakes periodic staff surveys to consider the views of staff. A panel of staff representatives is appointed to review the results and formulate a series of proposals for discussion and consideration by the executive directors and board.

Staff salaries are benchmarked externally on a regular basis to ensure that they remain competitive and the range of other benefits available to staff is also reviewed periodically in conjunction with our Human Resources ("HR") consultant to ensure that the group's offering remains competitive in the market place.

Each staff member has a formal appraisal annually with their manager in addition to more informal reviews during the year to monitor their performance and development.

The health and safety of staff is of paramount importance particularly in the current pandemic and whilst there is regular engagement by senior management the group has also established a confidential Employee Assistance Programme for staff to use free of charge.

The group retains an HR consultant to assist staff in any personnel related issue and to ensure that the group adopts best practice in all HR issues. We also run regular HR workshops to encourage engagement and understanding of how the whole team work together.

#### Fostering business relationships

The directors are aware of the need to foster on-going business relationships to ensure the success of the business.

The directors have instigated a structure that incorporates Relationship Management (for liaison with borrowers to whom funds have been on-lent as well as potential new borrowers), Treasury (who maintain relationships with current and potential investors in the company's bonds through regular updates and meetings), Finance (who manage relationships with suppliers and ensure the efficient collection and distribution of coupons between

the borrower and investors (or their duly appointed agent)) and Secretarial who manage compliance obligations with various stakeholders.

Lending requires a constant focus on maintaining stakeholder relationships and the group has a wealth of experience in all relevant areas. In particular, the group fosters close relationships with sector specialists, such as valuers, lawyers, accountancy firms, treasury advisers and also maintains close relationships with its investment banks and the investor community at large.

The THFC board has directors nominated by the Regulator of Social Housing and National Housing Federation to ensure that objectives are aligned with key stakeholders.

### Impact of operations on community and environment

The group makes every effort to minimise its carbon footprint, aided by the move to new premises in May 2019. Since 18 March 2020, due to the pandemic, employees have not been travelling to and from the office, and have been working from home. Once lockdown has eased, there will be a return to the office in some form, although it is likely that this will look different to the office environment pre-pandemic.

Waste going to landfill is minimised through effective recycling. The group also encourages its staff to develop outside interests that benefit the community.

In delivering cost-effective funding to housing associations we aim to boost the number and quality of affordable housing for the benefit of tenants and communities throughout the UK. THFC is a registered society under the Co-operative and Community Benefit Societies Act 2014 and operates on a not-for-profit basis. Surpluses are therefore not distributable but retained for the greater good of the sector and the communities that it serves.

The company ensures its employees are aware of the changing landscape of regulation and best practice, whether environmental or social in nature. Every effort is made to consider the environmental impact of decisions taken, although due to the nature of its activities the company's direct environmental impact is limited. Further details are given in the chair's and chief executive's joint statement on pages 2 to 5 and below.

# Maintaining reputation for high standards of business conduct

The board operates the business responsibly and in line with good industry practice and the highest level of governance (see group report) expected of a lending business and in so doing maintains an exceptional



reputation amongst investors and borrowers alike. High levels of integrity are key in the success of our business and delivery of our objectives.

All new staff receive a comprehensive induction and are required to follow THFC's code of conduct. Drawing on the seven principles of public life identified by the Nolan Committee, the Code lays down guidelines that will help employees to maintain the values and mission of THFC and protect employees from misunderstanding and criticism.

# Acting fairly between members of the company

As a board of directors, we have a responsibility to act fairly between members of the company. The entire issued share capital of THFC is held by the non-executive directors (or their nominating entity). Each member of the society is therefore closely involved in the key strategic decisions and has the right to challenge on a regular basis.

#### Diversity and Inclusion

Our diversity and inclusion ambition is to support an inclusive environment where everyone can contribute to our success, and for this reason the group has implemented a Diversity and Inclusion strategy. Our board seeks to ensure that its composition reflects a wide range of different skills, experience and perspectives. The importance of having a diverse workforce is also recognised because we aspire to reflect the composition of our stakeholders and the wider community. A review of talent takes place annually to assess the composition of the board and its committees, and this includes considering succession planning, the balance of skills, experience, independence and knowledge of the board with the aim of increasing diversity wherever possible.

#### Energy and carbon reporting

Although not incorporated itself under the Companies Act 2006, THFC has voluntarily decided to disclose information on energy and carbon reporting, as one of its subsidiaries, Affordable Housing Finance Plc, is required to comply with this section of the Act.

Due to the nature of the business undertaken, the group has no emissions or energy requirements other than those for own use. All energy and carbon reporting figures are based on the consumption of the group as a whole and it is not possible to accurately apportion consumption to individual companies within the group.

Details of energy use were supplied by the managing agent of the group's office premises at 17 St Swithins Lane. Details provided were the KWh usage for the year to 31 March 2021 for the entire building, of which the group leases the 3rd floor.

The below figures are calculated based on the square footage of the 3rd floor and an apportionment of the shared space in the building. The groups portion of the total building's energy usage is 17.5%. The CO2 figures were calculated using the UK government "Greenhouse gas reporting: conversion factors 2019" calculator.

Natural gas CO2 emissions are calculated at 0.18387 Kg/KWh (2020: 0.18351 Kg/KWh).

Electricity CO2 emissions are calculated at 0.27901 Kg/KWh (2020: 0.25358 Kg/KWh).

Emission source	2021 CO2 (Kg)	2020 CO2 (Kg)
Energy purchased for own use (scope 2)		
Natural gas – fuel type Brown (fossil fuel)	3,461	4,549
Electricity – fuel type Green (renewable source)	5,446	2,713
Total	8,907	7,262

	KWh	KWh
Underlying energy use		
Natural gas	18,823	24,791
Electricity	19,519	10,698
Total	38,342	35,489

An appropriate measure of CO2 output for the group is to apportion it by the loan book size, this can be taken as an approximate measure of the size of the business and can be used to measure growth between reporting periods.

The CO2 emissions per £1.0bn outstanding loan book size are 1,131.2Kg (2020: 974.2Kg).

Although the group has no metered usage available for its office premises and therefore limited control to increase the group's energy efficiency going forward, the building itself has an EPC "A" rating and an "Excellent" BREEAM rating.

The building has no available parking and 23 bicycle racks, it is opposite a mainline train and tube station and all of the employees of the business arrive by public transport, bicycle or on foot.

The lighting on the 3rd floor is all motion sensor automated and there is an active drive to recycle wherever possible.

#### Independent Auditor

Nexia Smith & Williamson Audit Limited have been engaged by the board as auditor of all group companies, and a resolution for their re-appointment will be proposed at the Annual General Meeting.

By order of the board

Colin Burke
Company Secretary

The Housing Finance Corporation Limited

27 July 2021



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#### Directors' Attendance at Meetings

	Main Boards	Special Boards		Credit Committees	Remco	Noms
	(6)	(1)	(3)	(8)	(3)	(1)
George Blunden	6	1	-	8	3	-
Scott Bottles	6	1	-	8	-	-
Colin Burke	6	1	-	-	-	-
Fenella Edge	6	1	-	8	-	-
Keith Exford*	2(2)	1	1 (1)	-	2(2)	-
Peter Impey**	6	0 (0)	-	6(6)	-	1
Anthony King	6	1	2 (2)	8	-	-
David Montague	6	1	3	-	1(1)	1
Gill Payne	6	1	-	8	3	1
Will Perry	6	1	3	-	-	1
Deborah Shackleton*	2(2)	_	-	1(2)	-	-
Shirley Smith	6	1	-	8	3	1
Guy Thomas	6	1	3	8	-	-
Piers Williamson	6	1	3	8	-	-

 $<sup>\</sup>mbox{$\mbox{$^{\prime}$}$}\mbox{$^{\prime}$}$  indicates not a member of that committee/not required to attend.



<sup>-</sup> Figures in brackets at the top of the column are the total number of meetings the director could have attended if in office for the whole year. Where they were not present in office (or not a member of a committee) for the full year, the total number of meetings that director could have attended is stated separately in brackets, next to their actual attendance in their own box).

<sup>\*</sup> Resigned 28 July 2020

<sup>\*\*</sup> Appointed 19 May 2020

### **Directors**



George joined THFC as a non-executive director in March 2019 and became Chair of the board at the

end of July 2019. His full-time career has ranged from adventure playgrounds to investment banking and fund management. At present George is a non-executive director of the Lloyd's managing agency Beazley Furlonge Ltd. He is also chair of Revitalise providing holidays for disabled people and their carers. For the previous nine years George was the chair of Charity Bank, retiring in May 2019 and until April 2019 the Senior Independent Director of the insurer, Beazley Plc. He has also been deeply involved in social housing, chairing Southern Housing Group from 1993 to 2006 and Stonewater, one of the UK's largest housing associations since 2010. George stepped down from Stonewater in September 2019.



Scott Bottles was appointed to the board as a nonexecutive director in March 2018. He served as Executive

Vice President and Senior Credit Officer for International Commercial Real Estate at Wells Fargo Bank. Now retired, he has more than 30-years of experience in the commercial and residential real estate sectors in both United Kingdom and the United States. Scott chairs THFC's credit committee.



Colin joined THFC as Finance Manager in October 2002. After qualifying as a Chartered Accountant with Deloitte,

he spent 15 years in Financial Controller roles at various publishing and media companies including Trinity Mirror, Sky and News International. He was appointed to the THFC board in July 2014.



Fenella joined THFC in 2002 having previously spent eleven years at Abbey National Group Treasurer Treasury Services (ANTS). Her roles at ANTS included Director of Market Risk,

Director of Financial Products and Manager, Capital Markets. Prior to joining ANTS she was at Wood Gundy, Elders Finance Group and Nikko Securities in a variety of capital markets and derivative roles. She was appointed to the THFC board in April 2006. Fenella is also a Non-executive board member of Dolphin Living, a Registered Provider operating in central London.





Peter's career encompasses over 40 years in commercial banking and social finance. His experience is emphasised

by serving as the Head of Credit for The Housing Finance Corporation from 1995 to 2002. More recently, he provided commercial advice and support for the design and implementation of the Housing Guarantees Schemes to, firstly, HM Treasury and, thereafter, to the Department for Communities and Local Government. He was appointed to the board of Affordable Housing Finance Plc as a DCLG nominee in July 2013 and to the THFC board in May 2020. He also serves as an independent Director of PRS Operations Ltd.



After twenty years in the housing sector, Tony retired as Group Treasurer of Sanctuary Group in 2019. He began his

career in banking, including roles at various international banks. At Sanctuary, Tony used his experience in finance to oversee the group's loan book and fund new housing developments and regeneration projects. Tony is a trustee of the Church of England Pension board, as well as devoting his time to finance and audit based committee roles for the Sunshine Centre, an Oxfordshire children's charity and for the Heart of Worcestershire College. Tony was appointed to the board of THFC as a non-executive director in March 2020.



David served as the Chief Executive of L&Q, one of Britain's largest housing associations between 2008

and 2021. Over thirty-two years David has, in a number of roles, overseen the company's growth and success through mergers, acquisitions, major regenerations schemes and development partnerships with smaller associations.

A leading figure in the sector, David has been chair of the G15 and served on the board of the National Housing Federation, as well as working with successive London Mayors. In 2013 David was awarded a CBE for services to housing in London. David was appointed to the board of THFC as a non-executive director in March 2020. He is also Chair of Joseph Homes, a non-executive director of Hadley Property Group and Senior Adviser to Lloyds Banking Group.



Gill has worked in a variety of management and strategy roles across the private and public sector. She has worked

for Eagle Star Assurance Company, the (then) Financial Services Authority and in 2001 joined the Countryside Agency. As Director of Organisation and Development (OD) she led work to establish Natural England and the Commission for Rural Communities (CRC).

She was Director for OD and Communications at the CRC and was interim CEO. Gill joined the National Housing Federation in October 2011 to job share with Ruth Davison as the Director for Policy and External Affairs and then Executive Director of Public Impact until August 2019. She was appointed to the board as a non-executive director in 2014 and is chair of THFC's remuneration committee.





Will is Director of Strategy at the Regulator of Social Housing, responsible for developing corporate strategy, business

intelligence and regulatory policy. He is also responsible for the Regulator's relationships with the funding markets. A qualified chartered accountant, Will has previously worked in social housing consultancy, corporate finance lead advisory for a top 10 firm and government audit. Will joined the board as a non-executive director in November 2014 and is chair of THFC's nominations committee.



Shirley's experience comprises over 35-years in real estate and infrastructure finance, covering debt, investment, restructuring,

workout and credit with blue chip organisations (including CBRE, Citi, Barings, PwC, Lend Lease, Assured Guaranty and EY). She has an MA in Economics & Land Economy from the University of Cambridge, is a qualified Chartered Surveyor and holds a Certificate in Investments and Financial Derivatives from the Securities & Investment Institute. She was previously a Non-Executive Director at CREFC (Europe), the Industry Association for commercial real estate finance in Europe. Shirley was appointed to the board as a non-executive director in March 2018 and is THFC's senior independent director.



Guy is a Chartered Accountant and Chartered Director with over 30 years' experience in the financial services.

Prior to his executive retirement he was Group Finance Director of Principality Building Society, a lender to housing associations. A fellow of The Association of Corporate Treasurers he has extensive experience in treasury and risk management. Guy is currently a Non-Executive Director of Sainsbury's Bank where he is chair of the risk committee and a member of the audit committee. He is also the chair of Penhurst Properties Limited. He was appointed to the board as a non-executive director in May 2019 and is chair of THFC's Audit committee.



Piers was appointed Chief Executive of THFC in October 2002 and joined its board in 2003. He has over 35 years

of experience of the UK, US and European financial markets specialising in bank treasury risk management and securitization. He holds professional qualifications in both treasury and banking and in addition to his duties at THFC, Piers was a non-executive member of the Regulation Committee of the HCA between 2012 and 2015. Piers has also served on the board of Newbury Building Society since 2018 where he is currently chair of its risk committee.



# THFC Group Loans

Loans Portfolio as at 31 March 2021

#### **Fixed Charge Security**

Association borrower (legal entity)	Area	The Housing Finance Corp Limited Loans £000	Blend Funding Plc Loans £000	T.H.F.C. (Indexed 2) Limited Loans £000	T.H.F.C. (First Variable) Limited Loans £000	T.H.F.C. (Social Housing Finance) Limited Loans £000	Affordable Housing Finance Plc Loans £000	T.H.F.C. (Capital) Plc Loans £000	UK Rents (No.1) Plc Loans £000	Total Loan Value £000
A2Dominion Homes Limited	South East	81,350	_	_	_	_	_	_	_	81,350
A2Dominion South Limited	South East	50,000	_	1,111	_	_	_	_	_	51,111
Accent Housing Limited	National	10,000	_	_	_	_	20,000	_	_	30,000
Accord Housing Association Limited	Midlands	15,500	_	1,343	_	_	_	_	_	16,843
Anchor Hanover Group	South East	30,000	_	_	_	_	_	_	_	30,000
Apex Housing Association Limited	Northern Ireland	35,000	_	_	_	_	_	_	_	35,000
Arches Housing Limited	Yorkshire & the Humber	5,100	=	_	_	_	_	_	_	5,100
Arcon Housing Association Limited	North West	4,000	_	_	_	_	_	_	_	4,000
Aster Communities	South West	_	_	_	_	_	100,000	_	_	100,000
ATEB Group Limited	Wales	1,000	18,000	_	_	_	_	_	_	19,000
Barcud Cyfyngedig	Wales	3,000	_	611	_	_	_	_	_	3,611
Bernicia Group	North East	14,481	_	_	_	3,414	5,000	_	_	22,895
Bournville Village Trust	Midlands	20,000	_	_	_	_	_	_	_	20,000
bpha Limited	South East	_	_	_	_	_	80,000	_	_	80,000
Bromsgrove District Housing Trust Limited	Midlands	10,000	_	_	_	_	-	_	_	10,000
Bromford Housing Association Limited	Midlands	57,000	_	833	_	_	70,000	_	_	127,833
Cadwyn Housing Association Limited	Wales	5,000	_	_	_	_	-	_	_	5,000
Cardiff Community Housing Association Limited	Wales	7,500	37,000	_	_	_	_	_	_	44,500
Castle Rock Edinvar Housing Association Limited	Scotland	5,500	_	_	_	_	_	_	_	5,500
Catalyst Housing Limited	London	_	_	_	_	_	50,000	_	_	50,000
Choice Housing Ireland Limited	Northern Ireland	45,000	_	_	_	_	_	_	_	45,000
Citizen Housing Group Limited	Midlands	16,500	_	_	_	3,246	_	_	_	19,746
Clanmil Housing Association Limited	Northern Ireland	30,000	_	_	_	_	_	_	_	30,000
Clarion Housing Group Limited	National	3,428	_	1,111	_	_	_	_	_	4,539
Clwyd Alyn Housing Association Limited	Wales	7,000	_	_	_	_	_	_	_	7,000
Coastal Housing Group Limited	Wales	35,000	_	_	_	_	20,000	_	_	55,000
Coastline Housing Limited	South West	-	_	_	_	_	31,300	_	_	31,300
Connect Housing Association Limited	North East	_	_	_	_	5,000	-	_	_	5,000
Connswater Homes Limited	Northern Ireland	4,000	_	_	_	-	_	_	_	4,000
Contour Homes Limited	North West	1,333		_	_	3,038	_	_	_	4,371
Cornerstone Housing Limited	South West	5,000	_	_	_	- 0,000	5,000	_	_	10,000
Cotman Housing Association Limited	East Anglia	1,500	_	_	_	_	3,000	_	_	1,500
Croydon Churches Housing Association Limited	London	7,500	_	_	_	_	13,000	_	_	20,500
Derwent Housing Association Limited	Midlands	10,000	_	_	_	_	-	_	_	10,000
Drum Housing Association Limited	London	-	_	_	_	_	33,700	_	_	33,700
Dumfries & Galloway Housing Partnership Limited	Scotland	40,000	_	_	_	_	-	_	_	40,000
Dunedin Canmore Housing Limited	Scotland	16,500	_	_	_	_	_	_	_	16,500
Eastlight Community Homes Limited	East of England	-	_	_	_	_	46,000	_	_	46,000
Eildon Housing Association Limited	Scotland	10,000	_	_	_	_	_	_	_	10,000
EMH Housing and Regeneration Limited	Midlands	25,000	_	_	_	_	_	_	_	25,000
English Rural Housing Association	National		_	_	_	_	10,000	_	_	10,000
Estuary Housing Association Limited	East Anglia	29,516	_	_	_	_	10,000	_	_	29,516
Flagship Housing Group Limited	East Anglia	27,510	_	_	_	_	45,000	_	_	45,000
Gateway Housing Association Limited	_	1,250				4,250	45,000		_	50,500
Glen Oaks Housing Association Limited	Scotland	14,300	_	_	_	4,230	43,000	_	_	14,300
Golding Homes Limited	South East	14,500	_	_	_	_	102,500	_	_	102,500
Gravesend Churches Housing Association Limited	South East	_		_	_	1,750	102,300	_	_	1,750
, 550Cidilott Eittiired	550111 EUS1	_	_	_	_	1,730	_	_	_	1,730



#### Fixed Charge Security (continued)

Association borrower (legal entity)	Area	The Housing Finance Corp Limited Loans £000	Blend Funding Plc Loans £000	T.H.F.C. (Indexed 2) Limited Loans £000	T.H.F.C. (First Variable) Limited Loans £000	T.H.F.C. (Social Housing Finance) Limited Loans £000	Affordable Housing Finance Plc Loans £000	T.H.F.C. (Capital) Plc Loans £000	UK Rents (No.1) Plc Loans £000	Total Loan Value £000
Great Places Housing Association	North West	40,000	_	-	_	-	50,000	_	-	90,000
Greenoak Housing Association Limited	South East	3,500	_	_	_	_	_	_	_	3,500
Greensquare Group Limited	South East	7,600	_	_	_	_	20,000	_	_	27,600
Grwp Cynefin	Wales	11,500	_	_	_	_	10,000	_	_	21,500
Habinteg Housing Association Limited	National	1,694	-	_	_	3,000	_	_	-	4,694
Hafod Housing Association Limited	Wales	10,000	_	-	_	-	-	-	-	10,000
Harrogate Housing Association Limited	Yorkshire & the Humber	3,500	_	-	-	-	_	-	-	3,500
Hexagon Housing Association Limited	London	7,000	-	1,942	-	-	49,000	-	-	57,942
Hightown Housing Association Limited	South East	30,586	50,000	-	-	-	-	-	-	80,586
Home Group Limited	National	44,188	-	5,414	-	-	139,000	-	-	188,602
Home in Scotland Limited	Scotland	20,000	-	_	-	-	10,700	-	-	30,700
Honeycomb Group Limited	Midlands	14,800	-	-	-	5,300	-	-	-	20,100
Hundred Houses Society Limited	East of England	-	-	-	-	-	10,000	-	-	10,000
Hyde Housing Association Limited	South East	60,875	-	-	-	-	-	-	-	60,875
Innisfree Housing Association Limited	London	3,000	-	-	-	-	-	-	-	3,000
Inquilab Housing Association Limited Irwell Valley Housing Association	London	15,000	-	-	-	-	-	-	-	15,000
Limited Islington & Shoreditch Housing	North West	25,000	_	1,111	_	-	_	-	-	26,111
Association Limited	London	22,000	-	-	-	1,316	-	-	-	23,316
Jigsaw Homes North	North West	18,524	-	-	-	-	48,500	-	-	67,024
"Johnnie" Johnson Housing Trust Limited	North West	22,500	-	-	-	-	-	-	-	22,500
Joseph Rowntree Housing Trust	Yorkshire & the Humber	15,000	_	_	_	_	_	_	_	15,000
Karbon Homes Limited	North East	13,000	_	_	_	5,500	34,400	_	_	39,900
Leeds & Yorkshire Housing Association Limited	North East	9,750	_	_	_		-	_	_	9,750
Leeds Federated Housing Association Limited	North East	13,300		_	_	_	15,000	_	_	48,300
LiveWest Homes Limited	South West	43,011	_	_	_	_	122,500	_	_	165,511
London & Quadrant Housing Trust	London	11,000	_	_	_	_	_	_	_	11,000
Longhurst Group Limited	East Anglia	28,000	-	-	-	5,500	-	-	-	33,500
Manningham Housing Association Limited	North East	27,111	_	_	_	_	_	_	_	27,111
Melin Homes Limited	Wales	22,000	_	_	_	_	_	_	_	22,000
Merlin Housing Society Limited	Midlands	_	_	_	_	_	75,000	_	_	75,000
Metropolitan Housing Trust Limited	London	79,813	-	833	_	-	25,000	_	_	105,646
Midlands Heart Limited	Midlands	36,311	-	-	-	-	50,000	-	-	86,311
Moat Homes Limited	South East	-	-	-	-	-	50,000	-	-	50,000
Mosscare St. Vincents Housing Group Limited	North West	30,818	-	-	_	4,000	5,000	-	-	39,818
Mount Green Housing Association Limited	South East	-	_	-	-	-	6,000	-	-	6,000
Network Homes Limited	London	132,634	-	-	-	-	75,500	-	-	208,134
New Gorbals Housing Association Limited	Scotland	18,500	_	-	-	-	6,100	_	-	24,600
Newlon Housing Trust	London	22,000	-	-	-	-	-	-	-	22,000
Newydd Housing Association (1974) Limited	Wales	26,375	_	_	-	-	_	-	-	26,375
Newport City Homes Housing Association Limited	Wales	12,000	_	_	_	_	_	_	-	12,000
North Devon Homes Limited	South West	-	-	-	_	_	8,000	-	-	8,000
North Glasgow Housing Association Limited	Scotland	7,200	-	_	-	-	_	_	-	7,200
North London Muslim Housing Association Limited	London	1,000	-	-	-	1,500	_	_	-	2,500
North Wales Housing Association	\M/mlmm	10 500				F 000				17.500
Limited	Wales	12,500	_	_	_	5,000	-	_	_	17,500
Notting Hill Genesis  Nottingham Community Housing	London	65,500	_	_	_	2,000	50,000	_	_	117,500
Association Limited	Midlands	12,400	_	-	_	-	29,000	-	_	41,400



Loans Portfolio as at 31 March 2021

#### Fixed Charge Security (continued)

Association borrower (legal entity)	Area	The Housing Finance Corp F Limited Loans £000	Blend Funding Plc Loans £000	T.H.F.C. (Indexed 2) Limited Loans £000	T.H.F.C. (First Variable) Limited Loans £000	T.H.F.C. (Social Housing Finance) Limited Loans £000	Affordable Housing Finance Plc Loans £000	T.H.F.C. (Capital) Plc Loans £000	UK Rents (No.1) Plc Loans £000	Total Loan Value £000
Octavia Housing	London	14,500	_	-	_	-	18,000	_	_	32,500
One Housing Group Limited	London	38,000	_	_	_	_	_	_	_	38,000
One Vision Housing Limited	North West	3,000	_	_	_	3,250	_	_	_	6,250
Ongo Homes Limited	East of England	_	50,000	_	_	_	_	_	_	50,000
Onward Homes Limited	North West	7,000	_	_	_	1,845	_	_	_	8,845
Optivo	London	40,000	_	_	_	_	150,100	_	_	190,100
Orbit Housing Association Limited	Midlands	_	_	_	_	_	100,000	_	_	100,000
Origin Housing Limited	South East	29,600	_	_	_	_	_	_	_	29,600
Orwell Housing Association Limited	East of England	_	_	_	_	_	10,000	_	_	10,000
Paradigm Homes Charitable Housing										
Association Limited	South East	65,000	-	-	-	-	125,000	-	-	190,000
Paragon Asra Housing Limited	National	22,797	-	-	984	3,000	-	-	-	26,781
Peabody Trust	London	104,000	-	_	-	-	100,000	-	-	204,000
Pickering and Ferens Homes Places for People Homes Living+ Limited	North West	4,500 4,000	-	-	-	_	10,000	_	-	14,500 4,000
Platform Housing Limited	London	14,000	180,000	_	_	_	140,000	_	_	334,000
Plymouth Community Homes Limited	National South West	30,000	100,000	_	_	_	140,000	_	_	30,000
Pobl Homes and Communities Limited		26,500		_	_	_	_	_	_	26,500
Portal Housing Association Limited	South West	21,000					_		_	21,000
Radius Housing Association Limited	Northern Ireland	50,000	_	_	_	_	_	_	_	50,000
Railway Housing Association & Benefit Fund	North East	-	_	_	_	_	5,000	_	_	5,000
Regenda Limited	North West	3,000	50,000	1,612	_	2,000	_	_	_	56,612
Rhondda Housing Association	Wales	10,000	_		_		_	_	_	10,000
Rooftop Housing Association Limited	Midlands	_	30,000	_	_	_	_	_	_	30,000
Sadeh Lok Limited	North East	650	_	_	_	_	_	_	_	650
Salvation Army Housing Association	London	3,000	_	_	_	_	_	_	_	3,000
Sanctuary Housing Association Sanctuary Scotland Housing	National	6,138	-	-	-	-	-	-	-	6,138
Association Limited	Scotland	15,000	-	-	-	-	-	-	-	15,000
Selwood Housing Society Limited	South West	-	-	_	-	-	50,000	-	-	50,000
Shepherds Bush Housing Association	Laurelaur						05.000			05.000
Limited	London	_	- 05.000	_	_	-	25,000	_	-	25,000
Silva Homes Limited	South East	15,000	25,000	_	_	1 500	40,000	_	_	65,000
Soho Housing Association Limited	London	15,000	_	_	_	1,500	_	_		16,500
South Western Housing Society Limited South Yorkshire Housing Association Limited	North East	5,000 2,477	_	_	_	_	_	_	_	5,000 2,477
Southern Housing Group Limited	London	140,503	_	_	_	10,000	_	_	_	150,503
Sovereign Housing Association Limited		22,000	_	_	_	-	155,000	_	_	177,000
Stonewater Limited	National	_	_	_	_	_	100,000	_	_	100,000
Synergy Housing Limited	South West	_	_	_	_	_	50,000	_	_	50,000
Taff Housing Association Limited	Wales	5,500	_	_	_	1,000	_	_	_	6,500
The Cambridge Housing Society Limited	East Anglia	4,200	_	_	_	_	_	_	_	4,200
The Riverside Group Limited	National	36,541	-	-	-	-	55,000	-	-	91,541
The Swaythling Housing Society Limited	South West	12,000	-	-	-	-	66,100	-	-	78,100
Thenue Housing Association Limited	Scotland	5,000	-	-	-	-	-	-	-	5,000
Torus62 Limited	North West	38,000	100,000	-	-	-	-	-	-	138,000
Trent & Dove Housing Limited	Midlands	24,000	_	-	-	-	-	-	-	24,000
Trident Housing Association Limited	Midlands	3,500	-	-	-	-	-	-	-	3,500
Tuntum Housing Association Limited	Midlands	7,000	-	-	-	-	-	-	-	7,000
United Communities Limited United Welsh Housing Association	South West	10,000	=	-	-	-	_	-	-	10,000
Limited	Wales	64,500	_	_	_	_	25,000	_	_	89,500



#### Fixed Charge Security (continued)

Association borrower (legal entity)	Area	The Housing Finance Corp Limited Loans £000	Blend Funding Plc Loans £000	T.H.F.C. (Indexed 2) Limited Loans £000	T.H.F.C. (First Variable) Limited Loans £000	T.H.F.C. (Social Housing Finance) Limited Loans £000	Affordable Housing Finance Plc Loans £000	T.H.F.C. (Capital) Plc Loans £000	UK Rents (No.1) Pic Loans £000	Total Loan Value £000
Vivid Housing Limited	South East	10,000	-	-	_	-	164,700	-	-	174,700
Wakefield and District Housing Association Limited	Yorkshire & the Humber	_	100,000	_	_	_	_	_	-	100,000
Wales and West Housing Association Limited	Wales	56,500	110,000	_	_	_	46,000	-	_	212,500
Wandle Housing Association Limited	London	21,418	-	_	-	-	35,000	-	-	56,418
Watford Community Housing Trust	South East	_	_	_	_	-	30,000	_	_	30,000
Weaver Vale Housing Trust Limited	North West	20,500	_	_	-	_	_	-	-	20,500
West Kent Housing Association	South East	45,000	_	_	-	_	54,000	-	-	99,000
Westfield Housing Association Limited	North West	6,000	-	-	-	-	-	-	_	6,000
Westward Housing Group Limited	South West	47,000	_	_	_	-	20,000	_	_	67,000
White Horse Housing Association Limited	South West	600	_	_	_	_	_	_	-	600
Wirral Methodist Housing Association Limited	North West	5,200	_	_	_	_	_	_	_	5,200
Womens Pioneer Housing Limited	London	10,000	_	_	_	-	_	_	_	10,000
Worthing Homes Limited	South East	10,000	-	_	-	-	-	-	-	10,000
Yarlington Housing Group	South West	_	_	_	_	-	15,000	_	_	15,000
York Housing Association Limited	Yorkshire & the Humber	4,000	_	_	_	_	_	_	_	4,000
Yorkshire Housing Limited	Yorkshire & the Humber	40,500	_	_	_	_	90,000	_	_	130,500
Your Housing Limited	North West	5,000	_	3,887	_	6,000	_	_	_	14,887
Total Fixed Charge Security		2,840,872	770,000	19,808	984	82,409	3,244,100	_	_	6,958,173

#### **Floating Charge Security**



#### Loans Portfolio as at 31 March 2021

#### Income Security

Association borrower (legal entity)	Area	The Housing Finance Corp Limited Loans £000	Blend Funding Plc Loans £000	T.H.F.C. (Indexed 2) Limited Loans £000	T.H.F.C. (First Variable) Limited Loans £000	T.H.F.C. (Social Housing Finance) Limited Loans £000	Affordable Housing Finance Plc Loans £000	T.H.F.C. (Capital) Plc Loans £000	UK Rents (No.1) Plc Loans £000	Total Loan Value £000
A2 Dominion Homes Limited	London	_	_	_	_	_	_	_	2,157	2,157
Cheviot Housing Association Limited	North East	_	_	_	_	_	_	_	3,204	3,204
Clarion Housing Group	Midlands	_	_	_	_	_	_	-	2,420	2,420
Contour Homes Limited	North West	-	-	-	-	_	-	-	2,394	2,394
London & Quadrant Housing Trust	London	-	-	-	-	_	-	-	3,326	3,326
Vivid Housing Limited	South East	=	=	-	=	=	=	=	2,392	2,392
Income Cover		_	-	-	-	-	-	-	15,893	15,893
T.H.F.C (Capital) PLC										
Gentoo Group Limited	North East	_	_	_	_	_	_	495,860	_	495,860
Total		-	-	-	-	-	-	495,860	-	495,860
Grand Total		2,841,372	770,000	19,808	984	82,409	3,244,100	495,860	15,893	7,470,426
Premium 31 March 2021										403,723
Total at 31 March 2021		2,841,372	770,000	19,808	984	82,409	3,244,100	495,860	15,893	7,874,149



# Group Source of Funds

Government Guaranteed Funds, Secured Medium Term Notes, Debenture Stocks, Eurobonds, Bank and Other Loans as at 31 March 2021

			Date	Nominal Amount £000	Outstanding Principal Amount £000
Affordable Housing Finance Plc			Daic	2000	2000
30 year £500m Fixed and Variable	rate loan 2045 – FIB I (Annuity)		20.12.13	500,000	500,000
30 year £500m Fixed and Variable	, ,,		29.02.16	500,000	500,000
30 year £500m Fixed and Variable			12.05.16	500,000	500,000
3.8% Guaranteed Secured Bonds	, , , , ,	tranche 1	30.05.14	208,400	208,400
		tranche 2	06.11.14	198,500	198,500
		tranche 3	17.03.15	194,000	194,000
2.893% Guaranteed Secured Bond	ds 2043/2045 (Bullet)	tranche 1	11.08.15	208,000	208,000
		tranche 2	16.03.16	209,000	209,000
		tranche 3	02.06.16	130,500	130,500
		tranche 4	04.08.16	191,400	191,400
		tranche 5	18.10.16	124,500	124,500
		tranche 6	18.01.17	114,800	114,800
		tranche 7	04.04.17	88,000	88,000
		tranche 8	24.10.17	77,000	77,000
THFC Debenture Stocks				,	
Discounted:	5% 2027		08.12.87	50,954	37,429
Conventional Fixed Rate:	12.04% 2021 (Annuity)		02.07.91	15,000	816
	8.625% 2023 (Bullet)	tranche 1	13.10.93	119,350	119,350
	,	tranche 2	24.05.94	31,000	31,000
		tranche 3	16.06.99	11,200	11,200
		tranche 4	29.02.00	6,500	6,500
		tranche 5	05.12.01	14,800	14,800
	8.8% 2023 (Annuity)		05.11.93	8,000	1,541
	10.0938% 2024 (Annuity)		14.07.95	13,000	3,388
	9.625% 2025 (Bullet)	tranche 1	04.07.95	38,850	38,850
	, ,	tranche 2	12.11.97	8,600	8,600
THFC Bank Loans					
25 year £26.5m fixed rate loan 202	3 – EIB (Annuity)		26.11.98	24,860	4,645
25 year £10m fixed rate loan 2024	– EIB (Annuity)		02.09.99	33,000	6,827
25 year £20m fixed rate loan 2025	– EIB (Annuity)		08.09.00	10,500	2,052
25 year £8.7m fixed rate loan – AN	TS (from Sep 2003) (Bullet)		02.04.01	8,700	8,700
25 year £17m variable repayable 2	2026		09.11.01	11,000	4,950
25 year £9.86m sterling facility repo	ayable 2028 (Annuity)		08.09.03	4,640	2,475
25 year £15m sterling fixed loan 20	29 (Annuity)		16.06.04	15,000	5,887
25 year £15m revolver into term			14.03.05	15,000	4,185
20 year £100m Fixed and Variable	rate Ioan 2025 – EIB (Bullet)		22.12.05	100,000	100,000
30 year £100m Fixed and Variable	rate Ioan 2040 – EIB (Bullet)		14.11.08	100,000	99,000
30 year £100m Fixed and Variable	rate Ioan 2040 – EIB (Bullet)		04.12.09	172,500	172,500
30 year £100m Fixed and Variable	rate Ioan 2040 – EIB (Bullet)		04.12.09	172,500	171,975
£10m revolving credit facility varia	ble, repayable 2024		28.09.11	5,000	-
30 year £400m Fixed and Variable	rate Ioan 2045 – EIB (Annuity)		19.12.12	400,000	400,000
JESSICA £12m 30 year amortising for	acility – Greater London Authority (Annuity)		28.02.13	12,000	12,000
THFC Loan from T.H.F.C. (Funding N	lo.1) Plc				
Long term - 5.125% due 2035 (Bulle	et)	tranche 1	13.12.04	53,572	53,572
		tranche 2	21.12.06	32,000	32,000
		tranche 3	28.02.07	37,000	37,000
		tranche 4	28.11.07	32,633	32,633
		tranche 5	30.07.08	80,000	80,000



Government Guaranteed Funds, Secured Medium Term Notes, Debenture Stocks, Eurobonds, Bank and Other Loans as at 31 March 2021

		Date	Nominal Amount £000	Outstanding Principal Amount £000
THFC Loan from T.H.F.C. (Funding No.2) Plc				
Long term – 6.35% due 2041 (Bullet)	tranche 1	02.07.09	191,000	191,000
	tranche 2	24.03.10	72,250	
	tranche 3	21.01.11	76,600	
THEOLOGIC THE CONTRACT OF THE	tranche 4	04.04.11	31,000	31,000
THFC Loan from T.H.F.C. (Funding No.3) Plc Long term – 5.2% due 2043 (Bullet)	tranala a 1	11 10 11	142,100	142 100
Long term – 5,2% ade 2043 (Bullet)	tranche 1 tranche 2	11.10.11 25.01.12	196,000	142,100 196,000
	tranche 3	25.04.12	120,500	
	tranche 4	27.09.12	132,100	
	tranche 5	15.04.13	61,600	
	tranche 6	15.10.13	49,500	
	tranche 7	04.07.17	170,500	169,000
	tranche 8	30.03.18	86,500	60,500
	tranche 9	25.01.21	56,500	
	tranche10	29.09.21	40,000	19,500
T.H.F.C. (First Variable) Bank Loans				
30 year variable 2023 (Annuity)	tranche 1	30.04.93	2,000	306
	tranche 2	21.07.93	5,650	865
	tranche 3	17.12.93	2,000	306
	tranche 4	30.06.94	2,000	306
T.H.F.C. (Indexed 2) Limited Index Linked Debenture Stocks				
5.50% 2024 (Annuity)	tranche 1	16.12.94	20,600	11,496
	tranche 2	28.12.95	15,072	8,313
T.H.F.C. (Social Housing Finance) Limited Debenture Stocks				
8.75% Debenture Stock 2016/21 (Bullet)	tranche 1	05.12.96	14,800	14,800
	tranche 2	09.06.97	8,000	
	tranche 3	11.09.97	8,000	8,000
	tranche 4	03.12.97	31,250	31,250
THEC (Cariel Hausing Finance) limited Bank Laure	tranche 5	01.07.98	14,250	14,250
T.H.F.C. (Social Housing Finance) Limited Bank Loans 25 year £17.7m fixed rate loan 2023 - EIB (Annuity)		26.11.98	2,000	414
25 year £40m fixed rate loan 2024 - EIB (Annuity)		02.09.99	16,500	4,067
25 year £18.9m fixed rate loan 2025 - EIB (Annuity)		08.09.00	14,900	3,629
UK Rents (No.!) Plc Rental Securitisation		00.07.00	. 1,700	0,027
9.10% 2025 (Eurobond)		06.01.95	36,143	15,893
Subordinated Loan				723
T.H.F.C. (Capital) Pic Loans				
Long term loan - 6.38% due 2042		26.03.01	212,802	212,802
Fixed and variable rate loans		26.03.01	393,445	283,057
Blend Funding Plc				
3.459% Secured medium term notes 2047/49	tranche 1	21.09.18	250,000	250,000
	tranche 2	04.10.19	20,000	20,000
	tranche 3	12.03.20	25,000	25,000
	tranche 4	20.05.20	125,000	125,000
	tranche 5	12.08.20	38,000	38,000
2.984% Secured medium term notes 2034/36	tranche 1	15.03.19	50,000	50,000
	tranche 2	06.06.19	25,000	25,000
2.922% Secured medium term notes 2054/56	tranche 1	05.04.19	20,000	20,000
	tranche 2	12.10.20	250,000	130,000
	tranche 3	09.12.20	25,000	-
			37,000	37,000
	tranche 4	13.01.21	37,000	
	tranche 4 tranche 5	19.02.21	50,000	50,000
Total Premium at 31 March 2021			50,000	50,000



### Auditor's Report

Independent Auditor's Report to the Members of The Housing Finance Corporation Limited

#### Opinion

We have audited the financial statements of The Housing Finance Corporation Limited (THFC) and its subsidiaries (the 'group') for the year ended 31 March 2021 which comprise the group and THFC Statements of Comprehensive Income, the group and THFC Statements of Financial Position, the group and THFC Statements of Changes in Equity and the group and THFC Statement of Cash Flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and UK-adopted international accounting standards and, as regards the parent company financial statements, as applied in accordance with the provisions of the Co-operative and Community Benefit Societies Act 2014.

#### In our opinion:

- the financial statements give a true and fair view of the state of the group's and of THFC's affairs as at 31 March 2021 and of the group's and THFC's surplus for the year then ended;
- the group financial statements have been properly prepared in accordance with UK-adopted international accounting standards;
- the THFC financial statements have been properly prepared in accordance with UK-adopted international accounting standards and as applied in accordance with the provisions of the Co-operative and Community Benefit Societies Act 2014; and
- the THFC financial statements have been prepared in accordance with the requirements of the Cooperative and Community Benefit Societies Act 2014.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and THFC in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group and THFC's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

#### Other information

The other information comprises the information included in the Annual Report & Accounts 2021, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the Annual Report & Accounts 2021. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our Report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.



### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Co-operative and Community Benefit Societies Act 2014 requires us to report to you if, in our opinion:

- a satisfactory system of control over transactions has not been maintained; or
- THFC has not kept proper accounting records; or
- the financial statements are not in agreement with the books of account; or
- we have not received all the information and explanations we need for our audit.

#### Responsibilities of directors

As explained more fully in the statement of directors' responsibilities set out on page 11, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and THFC's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or THFC or to cease operations, or have no realistic alternative but to do so.

# Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of noncompliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below:

We obtained a general understanding of the group's and THFC's legal and regulatory framework through enquiry of management concerning: their understanding of relevant laws and regulations; the entity's policies and procedures regarding compliance; and how they identify, evaluate and account for litigation claims. We also drew on our existing understanding of the group's and THFC 's industry and regulation.

We understand the group and THFC complies with requirements of the framework through:

- The directors' close involvement in the day-to-day running of the business, meaning that any litigation or claims would come to their attention directly.
- Engagement with legal and professional advisers as
  to the Listing Rule requirements of the Professional
  Securities Market ("PSM") ("the PSM Rules") and to the
  International Securities Market ("ISM") ("the ISM Rules"),
  in relation to the listing of secured bonds; and
- The outsourcing of tax compliance and payroll to external experts.

In the context of the audit, we considered those laws and regulations which determine the form and content of the financial statements, which are central to the group's ability to conduct business and where failure to comply could result in material penalties. We have identified the following laws and regulations as being of significance in the context of the group and THFC:

- The requirements of the Co-operative and Community Benefit Societies Act 2014 and UK-adopted international accounting standards in respect of the preparation and presentation of the financial statements;
- The PSM Rules and the ISM Rules, in relation to the listing of secured bonds; and
- The requirements of the Affordable Housing Guarantee Licence ("AHGL") with the Ministry of Housing, Communities and Local Government.



We performed the following specific procedures to gain evidence about compliance with the significant laws and regulations above:

- Discussions with management including consideration of known or suspected non-compliance with the PSM Rules, the ISM Rules and the AHGL;
- Performing a review of board minutes to identify any indicators of known or suspected non-compliance with significant laws and regulations;
- Confirming through review of the engagement letter with legal advisors that they are engaged to provide ongoing updates and advice to ensure ongoing compliance with the PSM Rules and the ISM Rules;
- Performing a review of the AHGL to understand it's key requirements and obtaining written representations from the board regarding compliance with the AHGL; and
- Performing a review of any legal correspondence with the company's legal advisors.

The senior statutory auditor led a discussion with senior members of the engagement team regarding the susceptibility of the group's and THFC's financial statements to material misstatement, including how fraud might occur. The key areas identified as part of the discussion were with regard to the manipulation of the financial statements, especially operating income, through manual journals and significant estimates used for the Right of Use Asset and Defined Benefit Pension Scheme. This was communicated to the other members of the engagement team who were not present at the discussion.

The procedures carried out to gain evidence in the above areas included:

- Testing of manual journal entries, selected based on specific risk assessments applied based on the client processes and controls surrounding manual journals;
- Challenging management regarding the assumptions used in the estimates above; and
- Substantive testing of operating income.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/ auditorsresponsibilities. This description forms part of our auditor's report.

#### Use of this report

This report is made solely to THFC's members, as a body, in accordance with section 87 of the Co-operative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to THFC's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than THFC and THFC's members as a body, for our audit work, for this report, or for the opinions we have formed.

Nexia Smith & Williamson Statutory Auditor Chartered Accountants

Nexia Smith of Lillamin

25 Moorgate London EC2R 6AY

28 July 2021



# Group Statement of Comprehensive Income

For the year ended 31 March 2021

	Notes	2021 £000	2020 £000
Operating Income	Notes	£000	£000
On loans to housing associations			
Interest receivable	2	269.388	266.967
Discount amortised	13	2,100	1.901
Premium amortised	13	(13,879)	(10,991)
Income from securitised assets	18	1,508	1,742
Indexation on investments	13	625	998
Premium receivable on prepayment		2,136	378
Other interest	2	152	457
Fees receivable and other income		12,254	8,099
		274,284	269,551
Operating Expenses			
On debenture stocks, secured bonds, bank loans and other loans			
Interest payable	7	270,874	268,700
Discount amortised	15	2,100	1,901
Premium amortised	15	(13,879)	(10,991)
Indexation on loans payable	15	630	998
Premium payable on prepayment		2,130	378
Administration expenses		5,178	5,095
Finance costs		53	83
		267,086	266,164
Surplus before taxation	4	7,198	3,387
Taxation	8	(1,459)	(692)
Surplus for the year		5,739	2,695
Other comprehensive income for the year			
Actuarial (loss)/gain defined benefit pension plan in the year	24	(1,062)	1,122
Deferred tax associated with actuarial gain/(loss) on pension liability	16	202	(213)
Total comprehensive income for the year		4,879	3,604



# Group Statement of Financial Position

At 31 March 2021

Not	es	2021 £000	2020 £000
Assets			
Non-current assets			
Loans	13	7,733,888	7,373,538
Intangible assets	9	169	78
Property, plant and equipment	10	1,330	1,554
Deferred tax asset	16	339	175
Current assets			
Loans	13	140,261	80,223
Other receivables	14	41,722	43,558
Short-term deposits	23	16,005	16,761
Cash and cash equivalents		70,719	56,692
Total assets		8,004,433	7,572,579
Liabilities			
Non-current liabilities			
Financial liabilities – borrowings	15	7,735,262	7,374,247
Deferred tax liabilities	16	193	192
Defined benefit pension liability	24	1,784	914
Lease liability	11	1,024	1,187
Current liabilities			
Financial liabilities – borrowings	15	143,063	81,479
Trade and other payables	17	75,439	72,405
Lease liability	11	163	159
Current tax liabilities		923	293
Total liabilities		7,957,851	7,530,876
Equity			
Called up share capital	19	-	-
Retained earnings	20	46,582	41,703
Total equity		46,582	41,703
Total equity and liabilities		8,004,433	7,572,579

The financial statements on pages 32 to 67 were approved by the Board of directors on 27 July 2021 and signed on its behalf by:

Tenellafædge

George Blunden

Chair Direct

Fenella Edge Director Colin Burke Company Secretary



# Group Statement of Changes in Equity

For the year ended 31 March 2021

	Called up share capital £	Retained earnings £000	Total equity £000
Balance as at 1 April 2019	9	38,099	38,099
Surplus for the year	-	2,695	2,695
Shares issued in year	3	-	-
Shares cancelled in year	(2)	-	-
Other comprehensive income	_	909	909
Balance as at 31 March 2020	10	41,703	41,703
Surplus for the year	-	5,739	5,739
Shares issued in the year	1	-	-
Shares cancelled in the year	(2)	-	-
Other comprehensive income	-	(860)	(860)
Ralance as at 31 March 2021	0	44 582	44 582



# Group Statement of Cash Flows

For the year ended 31 March 2021

Notes	2021 £000	2020 £000
Cash flows from operating activities	2000	2000
Cash generated from operations 21	9.711	5.339
Interest received on loans to housing associations	270.802	267,289
Interest paid on debenture stocks, secured bonds, bank loans and other loans	(268,316)	(276,816)
Premium received on prepayment	2.136	378
Premium paid on prepayment	(2,130)	(378)
Loans to housing associations	(590,503)	(179,879)
Repayment of loans by housing associations	158.961	50,614
New borrowings	590,503	179,879
Repayment of amounts borrowed	(156,755)	(51,581)
Tax paid	(792)	(900)
Net cash generated from/(used in) operating activities	13,617	(6,055)
Cash flows from investing activities		
Movement on short-term deposits	756	(7,408)
Purchase of property, plant and equipment 10	(22)	(176)
Purchase of intangible assets 9	(131)	(12)
Net cash generated from/(used in) generated from investing activities	603	(7,596)
Cash flows from financing activities		
Principal element of lease payments 22	(193)	(61)
Net cash used in financing activities	(193)	(61)
Net increase/(decrease) in cash and cash equivalents	14,027	(13,712)
Cash and cash equivalents at beginning of year	56,692	70,404
Cash and cash equivalents at end of year	70,719	56,692



# THFC Statement of Comprehensive Income

For the year ended 31 March 2021

	Notes	2021 £000	2020 £000
Operating income	Holes	2000	2000
On loans to housing associations			
Interest receivable	2	135,821	137,989
Discount amortised	13	2,095	1,894
Premium amortised	13	(5,887)	(4,848)
Premium receivable on prepayment		2,126	378
Other interest		120	296
Fees receivable and other income		2,692	2,949
Dividend from subsidiary undertaking		2,250	2,000
Final distribution of reserves from subsidiary		814	_
·		140,031	140,658
Operating expenses			
On debenture stocks, bank loans and other loans			
Interest payable	7	135,809	137,983
Discount amortised	15	2,095	1,894
Premium amortised	15	(5,887)	(4,848)
Premium payable on prepayment		2,130	378
Administration expenses		2,320	2,750
		136,467	138,157
Surplus before taxation	4	3,564	2,501
Taxation	8	(118)	(107)
Surplus for the year		3,446	2,394
Other comprehensive income		-	-
Total comprehensive income for the year		3,446	2,394



## THFC Statement of Financial Position

As at 31 March 2021

		2021	2020
	Notes	£000	£000
Assets			
Non-current assets			
Loans	13	2,979,724	2,954,570
Investment in subsidiaries	12	-	-
Current assets			
Loans	13	18,446	14,463
Other receivables	14	19,880	21,368
Current tax asset		54	54
Short-term deposits	23	5,010	8,535
Cash and cash equivalents		50,214	41,500
Total assets		3,073,328	3,040,490
Liabilities			
Non-current liabilities			
Financial liabilities – borrowings	15	2,980,374	2,954,576
Deferred tax liabilities	16	135	112
Current liabilities			
Financial liabilities – borrowings	15	18,449	14,463
Trade and other payables	17	45,568	45,983
Current tax liabilities		_	_
Total liabilities		3,044,526	3,015,134
Equity			
Called up share capital	19	-	-
Retained earnings	20	28,802	25,356
Total equity		28,802	25,356
Total equity and liabilities		3,073,328	3,040,490

The financial statements on pages 32 to 67 were approved by the Board of directors on 27 July 2021 and signed on its behalf by:

George Blunden Chair

rge Blunden Fenella

Fenella Edge Director Colin Burke Company Secretary



# THFC Statement of Changes in Equity

For the year ended 31 March 2021

	Called up share capital £	Retained earnings £000	Total equity £000
Balance as at 1 April 2019	9	22,962	22,962
Surplus for the year	-	2,394	2,394
Shares issued in the year	3	-	-
Shares cancelled in year	(2)	-	-
Balance as at 31 March 2020	10	25,356	25,356
Surplus for the year	-	3,446	3,446
Shares issued in the year	1	-	-
Shares cancelled in the year	(2)	-	-
Balance as at 31 March 2021	9	28.802	28.802



# THFC Statement of Cash Flows

For the year ended 31 March 2021

Notes	2021 £000	2020 £000
Cash flows from operating activities		
Cash generated from operations 21	821	190
Interest received on loans to housing associations	136,773	138,427
Interest paid on debenture stocks, bank loans and other loans	(136,021)	(139,639)
Premium received on prepayment	2,126	378
Premium paid on prepayment	(2,130)	(378)
Loans to housing associations	(50,407)	(47,898)
Repayment of loans by housing associations	17,478	22,819
New borrowings	50,407	47,898
Repayment of amounts borrowed	(16,831)	(25,046)
Tax paid	(91)	(115)
Net cash generated from/(used in) operating activities	2,125	(3,364)
Cash flows from investing activities		
Dividend received	2,250	2,000
Distribution of reserves from subsidiary	814	-
Movement on short-term deposits	3,525	(3,063)
Net cash generated from/(used in) investing activities	6,589	(1,063)
Net increase/(decrease) in cash and cash equivalents	8,714	(4,427)
Cash and cash equivalents at beginning of year	41,500	45,927
Cash and cash equivalents at end of year	50,214	41,500



## Notes to the Financial Statements

## 1. General Information

The Housing Finance Corporation Limited ("THFC" or "the company") provides funding for housing associations. THFC is a private limited company domiciled and incorporated in England and Wales and registered under the Co-operative and Community Benefit Societies Act 2014. Funding to housing associations is sourced through issuing debenture stocks, secured bonds, bank funding and long-term loans from related companies. The debenture stocks and secured bonds issued by THFC and certain subsidiaries are listed on the Professional Securities Market and International Securities Market of the London Stock Exchange. The address of the registered office is 3rd Floor, 17 St. Swithin's Lane, London EC4N 8AL.

## 2. Accounting policies

The principal accounting policies adopted in the preparation of these financial statements of THFC, together with its subsidiaries ("the group"), are set out below.

These policies have been consistently applied to all years presented unless otherwise stated.

## Basis of preparation

The financial statements have been prepared in accordance with UK-adopted international accounting standards and, as regards the THFC financial statements, in conformity with the requirements of the Co-operative and Community Benefit Societies Act 2014. The financial statements have been prepared under the historical cost convention.

### Going Concern

The year under review has been hallmarked by the rapid spread of Covid-19, the consequent multiple lock-downs, added to which, THFC's borrowers have faced the significant challenges presented by the need to remediate buildings to meet new and emerging building fire safety rules.

As set out elsewhere in this report, the group makes loans to registered providers of social housing and thus its viability is dependent on the ongoing receipt of interest, principal and fees from its borrowers in in order to meet its own obligations under the terms of its funding arrangements.

The pandemic had the potential to cause serious interruption to THFC's business operations, but due to the seamless invoking of its established "business recovery" procedures, the group was able to maintain normal operations and so there was no adverse impact on any aspect of the group's activities. Having demonstrated that the group can operate successfully under an entirely remote working basis, the group is confident that the transition back to a new hyrbid office-based working, will proceed smoothly.

The group has been closely monitoring its borrowers throughout the pandemic, by way of reviewing financial KPIs, supplemented by periodic meetings where necessary, and it is clear that all borrowers have successfully minimised the adverse impact of the pandemic on their finances. A number of borrowers with exposure to high rise buildings have also faced significant costs associated with the removal and replacement of cladding, and also more generally, costs to remediate other building safety defects. We have maintained a close watch on these borrowers and there are no cases where the group currently believes that a borrower may be unable to meet its debt service commitments to the group.

Therefore, at the date of signing the accounts there is no evidence to suggest that the group or any borrower will be unable to meet its debt service obligations in the foreseeable future.

Having reviewed its own financial position and that of the borrowers upon which it is dependent, the board has a reasonable expectation that the group has adequate resources to continue in operation for the foreseeable future being a period of no less than 12 months from approval of these financial statements. The group and company therefore continue to adopt the going concern basis in preparing the financial statements.



## Changes in accounting policies and disclosures

(a) New and amended Standards and Interpretations adopted by the company

In the current year, the following new and amended Standards and Interpretations have been adopted by the company:

- Amendments to IFRS 9 Financial Instruments and IAS 39 Financial Instruments: Recognition and Measurement and IFRS 7: Financial Instruments Disclosures in response to interest rate benechmark reform and the impact on financial reporting. The following amendments have been issued.
  - o Changes to contractual cash flows whereby a company will not be required to derecognise or change the carrying amount of financial instruments for changes required by the reform. Companies, will however, be required to adjust the effective interest rate to reflect a change to the alternative benchmark.
  - o Hedge accounting a company will not be required to discontinue hedge accounting solely due to the reform, provided other hedge accounting criteria is met.
  - o Disclosures requirements to disclose information about new risks arising from the interest rate benchmark reform and how the company has managed transition to alternative benchmark rates.
- Amendments to IAS 1 and IAS 8: Definition of Material. Effective for periods beginning on or after 1 January 2020. The
  amendments to both IAS 1 and IAS 8 refine the definition of 'material' and clarify its application. The amendments
  improve understanding of the existing requirements, but because they are based on existing guidance, they do not
  significantly affect how materiality judgements are made in practice or significantly affect entities' financial statements.
- Conceptual Framework for Financial Reporting. Effective for periods beginning on or after 1 January 2020. The
  amendments build upon the existing Conceptual Framework to provide a comprehensive set of concepts for financial
  reporting. There have been new concepts added for measurement, presentation and disclosure and derecognition.
  Updated concepts for definitions and recognition and clarifications to concepts for stewardship, measurement
  uncertainty, substance over form and the return of a clarified concept of prudence.

The adoption of these amendments has not had a material impact on the reported results or financial position of the company and has not given rise to additional disclosure requirements.

**(b)** New and amended Standards and Interpretations mandatory for the first time for the financial year beginning 1 April 2021 but not currently relevant to the company

Other standards effective or amended in the year have not had a material impact on the reported results or financial position of the company.

- (c) New and amended Standards and Interpretations issued but not mandatory for the financial year beginning 1 April 2021.
- Conceptual Framework for Financial Reporting. This amendment references to the currently extant Conceptual
  Framework rather than version of the Conceptual Framework in existence when IFRS 3 was developed. Additionally,
  the amendment refers companies to IAS 37 Provisions, Contingent Liabilities and Contingent Assets instead of the
  Conceptual Framework to determine what constitutes a liability as the conceptual framework has a broader definition.
  The amendments to IFRS 3 are effective for annual reporting periods beginning on or after 1 January 2022, with early
  application permitted once endorsed.
- Annual Improvements: IFRS 2018-2020 cycle. These amendments form part of the IASB's annual improvement process, which is designed to make necessary, but not urgent, amendments to IFRSs. The amendments relate to:
  - o IFRS 9 Financial Instruments Clarifies which fees should be included in the '10 per cent' test on modification of financial liabilities i.e. only those exchanged between the borrow and lender directly.

The amendments to IFRS 9 are effective for annual periods beginning on or after 1 January 2022, with early application permitted once endorsed.

Amendments to IAS 16: The amendments to IAS 16 Property, Plant and Equipment prohibit deducting from the cost of
an item of property, plant and equipment any proceeds from selling items produced while bringing that asset to the
location and condition necessary for it to be capable of operating in the manner intended by management. Instead,
the entity would recognise those sales proceeds and related costs in profit or loss.



## 2. Accounting policies continued

The amendments are effective 1 January 2022 and early application is permitted once endorsed. The amendments would only apply retrospectively in certain circumstances.

- Amendments to IAS 1: Classification of Liabilities as Current or Non-Current. The proposed amendments are designed to improve presentation in financial statements by clarifying the criteria for the classification of a liability as either current or non-current. The proposed amendments do this by:
  - o Clarifying that the classification of a liability as either current or non-current is based on the entity's rights at the end of the reporting period rather than requiring an unconditional right to defer settlement; and
  - o Making clear the link between the settlement of the liability and the outflow of resources from the entity.

The amendments are effective from 1 January 2023 and shall be applied retrospectively, with early application permitted once endorsed.

The directors are currently assessing the impact and timing of adoption of these Standards on the company's results and financial position.

The effect of all other new and amended Standards and Interpretations which are in issue but not yet mandatorily effective is not expected to be material.

#### a) Basis of consolidation

The group financial statements consolidate the results of THFC and all its subsidiaries drawn up to 31 March each year. The company has effective control of the financial and operating policies of all subsidiaries. UK Rents (Holdings) Limited ('UKRH"), UK Rents (No.1) Plc ('UKR1") and UK Rents Trustee Limited ('UKRT") have financial years ending 6 April, and therefore transactions for the period 1-6 April in each year have been adjusted as part of the consolidation. UKRH, UKR1 and UKRT have different year-ends from the rest of the group for transaction specific reasons.

T.H.F.C. (Indexed) Limited ("THFCIL"), T.H.F.C. (Indexed 2) Limited ("THFCIL2"), T.H.F.C. (First Variable) Limited ("THFCFV") and T.H.F.C. (Social Housing Finance) Limited ("SHF") are registered societies with limited liability incorporated under the Cooperative and Community Benefit Societies Act 2014. All the shareholders of THFCIL, THFCFV and SHF have executed deeds of trust in favour of THFC and thus THFCIL2, THFCFV and SHF are treated as wholly owned subsidiaries of THFC.

T.H.F.C. (Services) Limited ("THFCS"), UKRH and UKRT are private limited companies; UKR1, T.H.F.C. (Capital) Plc ("THFCC"), Affordable Housing Finance PLC ("AHF") and Blend Funding Plc ("Blend") are public limited companies, all being incorporated under the Companies Act 2006. The shares of THFCS are owned by THFC. THFCS owns all of the shares of THFCC, AHF, Blend and UKRH, and UKRH owns all of the shares of both UKRT and UKR1 so THFCS, THFCC, AHF, UKRH, UKRT and UKR1 are treated as wholly owned subsidiaries of THFC.

The group financial statements fully consolidate the results of subsidiary undertakings from the date on which control is acquired. The purchase method of accounting is used to account for the acquisition of subsidiaries of the company. Subsidiaries are de-consolidated from the date that control ceases.

Inter-company transactions, balances, income and expenses on transactions between group companies are eliminated. Profits and losses resulting from inter-company transactions that are recognised in assets are also eliminated. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the company.

When the group ceases to have control in an entity any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in the statement of comprehensive income. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to the statement of comprehensive income.



THFCS holds shares on a fiduciary basis under the terms of a declaration of trust in the companies listed below and THFC does not consolidate their results. These companies report to 31 December 2020 and the summary information relates to that period end:

	Net assets	Profit for period
Harbour Funding Plc	£12,500	Nil
T.H.F.C. (Funding No.1) Plc	£12,500	Nil
T.H.F.C. (Funding No.2) Plc	£12,500	Nil
T.H.F.C. (Funding No.3) Plc	£12,500	Nil

At 31 December 2020 Harbour Funding Plc had loans and receivables of £208,898,265 (31 December 2019: £208,882,987), T.H.F.C. (Funding No.1) Plc had loans and receivables of £229,689,605 (31 December 2019: £229,410,410), T.H.F.C. (Funding No.2) Plc had loans and receivables of £400,541,152 (31 December 2019: £401,099,904) and T.H.F.C. (Funding No.3) Plc had loans and receivables of £1,110,485,522 (31 December 2019: £1,055,792,614).

Investments in subsidiaries are stated at cost less provision for impairment where necessary.

#### b) Financial instruments

Initial recognition and measurement

Financial assets and financial liabilities are recognised when the group becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Net transaction costs that are directly attributable to the acquisition or issue of the financial assets and financial liabilities (other than financial assets and financial liabilities at FVPL) are respectively added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. The company recovers all transaction costs, so they do not form part of the fair value at recognition.

#### **Financial Assets**

Classification and measurement

The group applies IFRS 9 and classifies its financial assets in the following measurement categories:

- fair value through profit or loss (FVPL); or
- fair value through other comprehensive income (FVOCI); or
- amortised cost.

The classification requirements for debt instruments are described below. Classification and subsequent measurement of debt instruments depend on:

- 1) the group's business model for managing the asset; and
- 2) the cash flow characteristics of the asset ("SPPI test").
- 1) Business model: The business model reflects how the group manages the assets in order to generate cash flows. That is, whether the group's objective is:
- solely to collect the contractual cash flows from the assets ("Hold to collect"); or
- to collect both the contractual cash flows and cash flows arising from sale of the assets ("Hold to collect and sell"); or
- neither of these ("Other").

Factors considered by the group in determining the business model for a group of assets include past experience of how the cash flows for these assets were collected, how the assets' performance is evaluated and reported to key management personnel, the likely future experience of cash flows, and how credit risks are assessed and managed.



## 2. Accounting policies continued

2) SPPI test: Where the business model is "Hold to collect" or "Hold to collect and sell", the group assesses whether the financial instruments' contractual cash flows represent solely payment of principal and interest on that principal ("SPPI"). In making this assessment, the group considers whether those cash flows are consistent with a basic lending arrangement (i.e. interest includes only consideration for the time value of money, credit risk and other basic lending risks that are consistent with a basic lending arrangement) or reflect exposure to risk or volatility that are inconsistent with a basic lending arrangement.

Based on these factors, the group classifies its debt instruments into one of the measurement categories detailed above. All of the group's financial assets have been assessed as falling within a "Hold to collect" business model whose contractual cash flows are SPPI and therefore measured at amortised cost.

Amortised cost is the amount at which the financial asset is measured at initial recognition minus the principal repayments, plus the cumulative amortisation using the effective interest rate method, adjusted for any loss allowance.

The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the gross carrying amount of an asset.

Interest income from these financial assets is calculated by applying the effective interest rate to the gross carrying amount of the financial asset and is included in the Statement of Comprehensive Income within 'operating income'.

#### Reclassification

The group reclassifies debt investments when and only when its business model for managing those assets changes. The reclassification takes place from the start of the first reporting period following the change.

The group holds the following debt instruments as financial assets:

#### Loans receivable

Loans receivable represents monies lent to housing associations under loan agreements and held at amortised cost. Amortised cost is calculated by taking into account any discount or premium on the issue and costs that are an integral part of the effective interest rate method.

Stepped coupon loans are held at amortised cost including deferred interest. Deferred interest is the difference between the interest calculated on the basis of the yield to redemption and the actual interest paid. Deferred interest is credited to the Statement of Comprehensive Income on a basis that together with the interest receivable gives a constant yield to maturity.

Indexed-linked loans are held at amortised cost. Amortised cost is calculated by taking into account any premium on the issue, indexation and costs that are an integral part of the effective interest rate method. Indexation is applied in line with the pre-indexation schedule at each semi-annual payment date over the expected life of the financial asset. The indexation is adjusted by the percentage rise in the retail price index (RPI), published eight months before the semi-annual payment date, over the RPI published eight months before the financial assets' issue date with the difference being recognised in the Statement of Comprehensive Income.

#### Undrawn loan commitment

Undrawn loan commitments represent monies committed to be lent to housing associations under the terms of a loan agreement at a future date. As the loan receivable arising from the commitment will be held by the company in line with its "Hold to Collect" business model, the loan commitment is not recognised in the Statement of Financial Position.

#### Cash and bank balances

Cash and cash equivalents comprise cash balances that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

## Short-term deposits

Short-term deposits consist of term deposits whose original maturity dates are greater than three months or less from the investment date, but not more than twelve months.



#### Trade and other receivables

Trade and other receivables are recognised at transaction price and are subsequently measured at amortised cost, less provision for bad debts.

#### Collateral for loans

Collateral arrangements are described in note 23.

Collateral, unless subject to enforcement, is not recorded on the group's Statement of Financial Position. However, the value of collateral affects the calculation of expected credit losses.

#### *Impairment*

The group assesses on a forward-looking basis the expected credit losses (ECL) associated with any debt instruments carried at amortised cost and any undrawn loan commitments. The group may recognise a loss allowance (or provision for undrawn loan commitments) for such losses at each reporting date.

The IFRS 9 impairment model has three stages – Stage 1, Stage 2 and Stage 3 (default).

The group may recognise a 12-month expected credit loss allowance (or provision for undrawn loan commitments) on initial recognition (stage 1) and a lifetime expected loss allowance (or provision for undrawn loan commitments) when there has been a significant increase in credit risk (stage 2) that would no longer render the instrument low risk. Stage 3 requires objective evidence that an asset is credit impaired.

The measurement of ECL reflects:

- probability-weighted amounts of loss given default using the group's agreed methodology;
- the time value of money; and
- reasonable and supportable information on the social housing sector that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of the future operating environment.

The model for calculating the provisions for stage 1 and stage 2 is based on historical risk data. The expected loan loss in a future period is obtained by multiplying the present value of the exposure at default (EAD) (taking into account the expected drawdown of loan commitments) by the probability of default (PD) and by the loss given default (LGD). The loan loss estimate is based on forward–looking assessments of PD, the LGD based on the latest security value, and the likely EAD.

Management apply their own judgement to resulting outcomes by taking into account such factors as the group's own loss experience, low loan to value ratios, and the regulatory environment. Loans which benefit from a "full faith" guarantee from the UK Government (SoS for MHCLG) have zero expected loss as the LGD is zero.

Significant Increase in Credit Risk (movement from stage 1 to stage 2)

The group has identified a number of early warning indicators (EWIs) against which assets and undrawn loan commitments are monitored. If any of the events occur, internal consideration is given as to whether an individual loan or undrawn loan commitment should move to stage 2 classification.

EWIs include but are not restricted to, the following:

- a) Unexpected adverse changes in the executive and management structure of the borrower;
- b) Annual financial statements carry an auditor's qualification;
- c) Government or regulatory action which negatively impacts on the client's business;
- d) Significant adverse changes in the business or financial condition of the borrower;
- e) Regulatory down-grade to a non-compliant financial grading;
- f) Payment of interest and capital after due date but within grace period;
- g) Early warning signs of cash flow/liquidity problems;
- h) Indications of likely difficulty in meeting a forthcoming bullet maturity using the company's proprietary tracker process;
- i) Decline in internal credit grading to a level below an equivalent investment grade.



## 2. Accounting policies continued

Definition of default (movement to stage 3)

The group has identified a series of quantitative and qualitative criteria that will be used to determine if an account meets the definition of default, and therefore should move to stage 3:

- a) payment default;
- b) cross default;
- c) breach of covenant(s).

## **Prepayments**

Although all loans are expected to run to maturity a borrower may, in accordance with the terms of its loan agreement, prepay the whole (or in some cases part) of the outstanding amount of its original loan. Any prepayment proceeds will be applied in accordance with the relevant Trust Deeds in the case of loans funded by the issue of stock, bonds or notes and in accordance with the relevant loan agreement in the case of bank borrowings. Such application may include redemption of stock, bonds or notes, investment in permitted investments, prepayment of the bank borrowing or on-lending to a substitute borrower.

The terms of the Trust Deeds of THFC and certain other issuers in the group provide that a housing association borrower shall be entitled to purchase an amount of stock, bonds or notes and may surrender the same to THFC for cancellation. In those circumstances an equivalent amount of the borrower's loan shall be deemed to be repaid.

### Derecognition

Financial assets, or a portion thereof, are derecognised when the contractual rights to receive the cash flows from the assets have expired, or when they have been transferred and either:

- The group transfers substantially all the risks and rewards of ownership; or
- The group neither transfers nor retains substantially all the risks and rewards of ownership and the group has not retained control.

## Financial liabilities

Classification and measurement

Financial liabilities are recognised where the substance of the contractual arrangement results in the group having an obligation to either deliver cash or another financial asset to the holder.

Financial liabilities include borrowings and trade and other payables.

Initial recognition and subsequent measurement

Financial liabilities (other than derivatives) are initially recognised at the fair value of consideration less directly attributable net transaction costs and subsequently at amortised cost using the effective interest rate method. Amortised cost is calculated by taking into account any discount or premium on the issue and costs that are an integral part of the effective interest rate method.

#### Derecognition

Financial liabilities are derecognised when they are extinguished (i.e. when the obligation specified in the contract is discharged, cancelled or expires).



#### c) Interest

Interest receivable on loans to housing associations and interest payable on debenture stocks, bonds, notes, bank borrowings and other loans is accounted for on an effective interest rate basis. Premiums/discounts on issue are added to/deducted from the original loan or bond value and charged/credited to the statement of comprehensive income over the expected life of the loan or bond using the effective interest rate method so that the interest receivable and interest payable, as adjusted for the amortisation of premiums and discounts, gives a constant yield to maturity. If, and when, prepayments take place premiums receivable and payable on prepayment of debenture stocks are taken to the statement of comprehensive income in the period in which the prepayment takes place.

#### d) Fair values

The fair value of a financial instrument is the amount an asset could be exchanged, or a liability settled, between knowledgeable, willing parties in an arm's length transaction.

IFRS 13 Fair value measurement requires an entity to classify for disclosure purposes its financial instruments held at amortised cost according to a hierarchy that reflects the significance of observable market inputs. The three levels of the fair value hierarchy are defined below.

#### Quoted market prices - Level 1

Financial instruments are classified as Level 1 if their value is observable in an active market. Fair values for such instruments are reported by reference to unadjusted quoted prices for identical assets or liabilities where the quoted price is readily available, and the price represents actual and regularly occurring market transactions on an arm's length basis.

### Valuation technique using observable inputs – Level 2

Financial instruments classified as Level 2 are fair valued using models whose inputs (for example, interest rates and credit spreads) are observable in an active market.

## Valuation technique using significant unobservable inputs – Level 3

Financial instruments are classified as Level 3 if their valuation incorporates significant inputs that are not based on observable market data.

## e) Fees and premiums receivable

Fees receivable and other income comprise arrangement fees payable on completion of loan transactions, annual fees for the ongoing service provided to borrowers and premiums receivable on completion of loan prepayment transactions. All fees receivable are charged in line with contractual arrangements.

Fees are measured at the transaction price received or receivable allocated to the performance obligation satisfied and represents amounts receivable for goods and services provided in the normal course of business, net of discounts, VAT and other sales related taxes. As the expected period between transfer of a promised good or service and payment from the borrower is one year or less then no adjustment for a financing component has been made.

Arrangement fees and premiums receivable are recognised on the completion of the transaction with the borrower.

Annual fees for the ongoing service provided to borrowers is recognised over the period in which the services are provided.

## f) Intangible assets

Intangible fixed assets held for operational use are valued at historical cost and are amortised over the estimated life of the asset on a straight line basis. Intangible assets are subject to impairment reviews annually. The estimated useful life of intangible assets is four years.

Computer software and related implementation are capitalised as intangible fixed assets. They are amortised over the shorter of the term of the licence and their useful economic lives.



## 2. Accounting policies continued

## g) Property, plant and equipment

Property, plant and equipment are stated at cost less depreciation. Cost includes the original purchase price of the asset and the costs attributable to bring the asset to its working condition for its intended use. Depreciation is calculated on a straight line basis to write the assets down to residual value evenly over their estimated useful lives. The residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

#### Depreciation rate

Fixtures, fittings and equipments – 25% per annum Leasehold improvement – length of remaining lease Right of use asset – length of remaining lease

#### h) Leases

The group will depreciate the right-of-use assets on a straight-line basis from the lease commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. Where impairment indicators exist, the right of use asset will be assessed for impairment.

The lease liabilities are measured at the present value of the lease payments due to the lessor over the lease term, discounted using the interest rate implicit in the lease if that rate is readily available or the group's incremental borrowing rate.

After initial measurement, any payments made will reduce the liability and the interest accrued will increase it. Any reassessment or modification will lead to a remeasurement of the liability. In such case, the corresponding adjustment will be reflected in the right-of-use asset, or profit and loss if the right-of-use asset is already reduced to zero.

In the Statement of Financial Position, right-of-use assets have been included in property, plant and equipment.

#### i) Taxation

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to taxation authorities using tax rates (and laws) that have been enacted by the balance sheet date.

Deferred tax is provided in full, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements.

Deferred tax is determined using the tax rates (and laws) that have been enacted or substantively enacted by the balance sheet date and which are expected to apply when the related deferred tax asset is realised or the deferred tax liability is settled.

Deferred tax assets are recognised to the extent that it is probable that future taxable profits will be available against which the temporary differences can be utilised.

## j) Pension fund

The group operates a defined contribution pension scheme and is also a member of the Social Housing Pension Scheme, a multi-employer defined benefit pension scheme administered independently by The Pensions Trust.

Contributions to the defined contribution pension scheme are charged to the Statement of Comprehensive Income as they become payable in accordance with the rules of the scheme. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the Statement of Financial Position.

The group recognises in the Statement of Financial Position the present value of its defined benefit obligations less the fair value of plan assets. The current service cost is charged against profit before taxation. Interest on the scheme liabilities net of the expected return on scheme assets is included in finance costs.

The defined benefit obligation is calculated at each period end by independent actuaries using the projected unit credit method. The present value of the obligation is determined by discounting the estimated future cash outflows using interest rates of high quality corporate bonds that are denominated in the currency in which the benefits will be paid and which have terms to maturity approximating to the terms of the related pension liabilities. Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are reflected in the Statement of Comprehensive Income in the period in which they arise.



#### k) Investment in subsidiaries

Investment in subsidiaries is stated at cost, less any provision for impairment.

## I) Accounting for transfer of engagements

Following the maturity of the index-linked debenture stocks issued by T.H.F.C. (Indexed) Limited in September 2020, the subsidiary ceased trading. In an effort to streamline the Group's structure and operations, THFC applied and received approval from the FCA to transfer the remaining assets to THFC on 31 March 2021 pursuant to a transfer of engagements.

In preparing these financial statements, THFC is required to determine the accounting treatment in line with UK-adopted international accounting standards. In the opinion of the directors, there is no international accounting standard that specifically applies to this transaction.

IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors requires THFC to develop and apply an accounting policy suitable to the transaction in accordance with the particulars laid out in the standard. IAS 8 also notes that the directors may also consider the most recent pronouncements of other standard-setting bodies that use a similar conceptual framework to development standards, other accounting literature and accepted industry practice.

In reviewing the scope of the transfer of engagements, the directors have determined the selection of an accounting policy analogous to that of the UK's FRS 102 Section 19 Business Combinations and Goodwill (merger accounting method) will provide the most relevant, reliable and representative accounting treatment which reflects the economic substance of the transaction.

The assets transferred have been recognised at carrying value on the date of registration of the transfer of engagements with the FCA and the final distribution of reserves has been recognised within THFC's Statement of Comprehensive Income.

## m) Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs.

## 3. Critical accounting judgements and key sources of estimation uncertainty

The preparation of financial statements in accordance with UK-adopted international accounting standards requires the use of certain critical accounting judgements and estimates. It also requires management to exercise judgement in the process of applying the accounting policies. The areas involving a higher degree of judgement or complexity or where assumptions are significant to the financial statements are:

## Critical accounting judgements

The evaluation as to whether the loans to borrowers are impaired

The directors have concluded that no impairment provision is required in relation to its loans and loan commitments made to borrowers and undrawn loan commitments in accordance with IFRS 9. This is for a number of reasons which includes, but is not limited to, the credit quality of its borrowers and the group's zero loss experience to date. As the group is not subject to any net credit risk, any incurred loss required under IFRS 9 would be matched by a similar adjustment to the gross liability.

Determination of the lease term

Rental contracts are typically made for fixed periods but may have extension options. In these cases, significant judgement is required to ascertain the correct lease term. When assessing whether the group is reasonably certain to exercise the option to extend the lease, the directors consider all relevant facts and circumstances (both monetary and non-monetary) that create an economic incentive for them to exercise or not exercise that option. They also include any expected changes in facts and circumstances from the commencement date until the exercise date of the option.

The non-consolidation of related companies in which the group has a non-beneficial shareholding (note 2a)

The directors have concluded that the related companies do not fall within the definition of control contained in IFRS 10 primarily because the shares are held on a fiduciary basis.



# 3. Critical accounting judgements and key sources of estimation uncertainty continued

## Key areas of estimation uncertainty

Determination of incremental borrowing rate

The calculation of lease liabilities requires the company to determine an incremental borrowing rate to discount future minimum lease payments. Estimation is applied in determining the rate at which a similar borrowing could be obtained from an independent creditor under comparable terms and conditions. This will take into account risk free rates and any lease specific adjustments. The incremental borrowing rate applied was 2.505%. There is no impact on profit over the life of the lease from changing the rate applied. However, a higher incremental borrowing rate would see the depreciation charge reduced and the finance charge increased – this adjustment would see the overall Statement of Comprehensive Income charge higher in the earlier years of the lease and lower in the latter years.

Defined benefit pension liability (note 24)

Various estimates are used in the calculation of the defined benefit pension liability, such as discount rate, inflation and mortality rates. In determining the appropriate discount rate, consideration is made to the interest rates of corporate bonds with minimum AA rating, with extrapolated maturities corresponding to the expected duration of the defined benefit obligation. Inflation is set by considering market expectations, for example taking the difference between yields available on long-dated fixed-interest and index-linked gilts. Mortality rates are set in line with SAPS tables S2, adjusted to allow for any expectation of higher or lower life expectancy of scheme members due to geographic, socio-economic or demographic factors. The sensitivity of the principal actuarial assumptions is disclosed in note 24. At 31 March 2021, a liability of £1,784,000 for pensions (2020: £914,000) is recorded in the Statement of Financial Position.

## 4. Surplus before taxation

Surplus before taxation is stated after charging:

	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
Amortisation of intangible fixed assets	40	-	42	-
Depreciation of property, plant and equipment	246	-	251	-
Fees paid to auditors for:				
auditing of the financial statements	78	78	64	64
auditing of the financial statements of subsidiaries	88	-	72	-
other advisory services	15	-	12	-

## 5. Staff numbers and cost

	Group 2021	Group 2020
Average number of persons (including directors) employed during the year (monthly average):		
Non-executive directors	10	9
Executive directors	3	3
Management and administrative	19	18
	32	30
The aggregate employee costs amounted to:		
	£000	£000
Non-executive directors' fees	<b>£000</b> 341	<b>£000</b>
Non-executive directors' fees Wages & salaries		
	341	300
Wages & salaries	341 2,481	300 2,369

THFC employed no staff during the year and so had no directly incurred employee related costs. All staff are employed by THFCS.



## 6. Directors' remuneration

	Group 2021 £000	Group 2020 £000
Non-executive directors:		
Fees	341	300
Executive directors:		
Salaries	764	747
Bonuses	110	113
Benefits	25	25
Aggregate emoluments	1,240	1,185
Pension contributions	11	11
Total	1,251	1,196
Highest paid executive director:		
Salary	367	355
Bonus	52	53
Benefits	14	14
Aggregate emoluments	433	422
Pension contributions	-	-
Total	433	422

The fees of the chair were £50,752 (2020: £44,824). Each other non-executive director (or their employer) received fees at the rate of £16,748 per annum from THFC (2020: £16,500) and £16,748 per annum from AHF (2020: £16,500).

All directors' costs, except those paid by AHF, were incurred by THFCS and recharged to THFC.

During the year fees of £50,244 (2020: £63,250) in respect of two non-executive directors were paid to those directors' employers. No pension contributions were made by the group in respect of non-executive directors (2020: Nil).

On 1 April 2021 non-executive directors' fees were increased by 0.7%. The increase in costs in the year relates to the appointment of additional directors to the board and the result of a benchmarking exercise which took effect on 1 April 2020.

A total amount of £210,513 was paid by the group in the year (2020: £206,376) in respect of the pension scheme past service deficit for current and previous employees. An element of this relates to the executive directors' past service but it is not possible to quantify the attributable amount.

Certain non-executive directors receive benefits-in-kind in respect of travel expenses.

Two executive directors were members of the SHPS defined benefit pension scheme up until 31 March 2017 (see note 24). From 1 April 2017 one executive director was a member of the SHPS defined contribution scheme. There are no long-term incentive schemes.

## Chief executive pay ratio reporting

The table below compares the total remuneration of the Chief Executive against the total remuneration of the median employee and those who sit at the 25th and 75th percentiles (lower and upper quartiles). This reporting will build annually to cover a rolling 10-year period.

		25th percentile		
Year	Method	pay ratio	Median pay ratio	pay ratio
2020/21	Option A	8.1 :1	4.2 :1	3.0 :1
2019/20	Option A	86.1	4 0: 1	29.1

The total remuneration and salary values for the 25th, median and 75th percentile employees for 2021/21 are:

Year	25th percentile	Median	75th percentile
Total remuneration	£53,113	£103,532	£144,322
Salary	£41,116	£85,034	£125,813



## 6. Directors' remuneration continued

## Notes:

- i. The calculation is based on Option A as set out in the regulations which is considered to be the most statistically accurate methodology.
- ii. Employee data includes full time equivalent total remuneration for all UK employees as at 31 March 2021. For each employee, remuneration was calculated based on all components of pay including base pay, performance pay paid in 2020/21, core benefits including medical insurance and car allowance, and pension payments.
- iii. The Remuneration Committee has considered the pay data for the three individuals identified for 2020/21 and confirms that the ratios reasonably represent the Society's approach to pay and reward for employees taken as a whole.

## 7. Interest payable

	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
On debenture stocks, secured bonds, secured notes, bank borrowings and other borrowings which are:				
Repayable wholly in more than five years				
Interest payable	197,819	91,606	191,244	95,139
Interest deferred	-	-	(469)	(466)
Repayable within five years	73,055	44,203	77,925	43,310
	270,874	135,809	268,700	137,983

## 8. Taxation

	Group 2021	THFC 2021	Group 2020	THFC 2020
	£000	£000	£000	£000
UK Corporation Tax in respect of current year	1,420	95	655	95
Deferred taxation in respect of current year (see note 16)	39	23	37	12
Total Tax expense for the year	1,459	118	692	107
The difference between the total tax expense shown above and the amount calculated by applying the standard rate of UK corporation tax to the profit before tax is as follows:				
Profit before taxation	7,198	3,564	3,387	2,501
Profit before tax multiplied by the standard rate of corporation tax in the UK of 19% (2020: 19%)	1,368	677	643	475
Timing difference between accountancy and taxation treatment of expenditure:	73	-	35	-
Dividend not allowable for taxation	-	(427)	-	(380)
Distribution not allowable for taxation	-	(155)	-	-
Permanently dis-allowed items and other timing differences	18	23	14	12
	1,459	118	692	107
Effective tax rate	20.28%	3.33%	20.43%	4.28%

## 9. Intangible assets

	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
Implementation costs of software				
Cost				
At beginning of year	268	-	256	-
Additions	131	-	12	-
Write-off of fully amortised assets no longer in use	(132)	-	-	-
At end of year	267	-	268	-
Accumulated amortisation				
At beginning of year	190	-	148	-
Charge for the year	40	-	42	-
Write-off of fully amortised assets no longer in use	(132)	-	-	-
At end of year	98	-	190	-
Net book value at end of year	169	-	78	-
Net book value at beginning of year	78	-	108	-



## 10. Property, plant and equipment – group only

	Fixtures, fittings and equipment £000	Leasehold improvements £000	Right-of-use asset £000	Total £000
Cost				
At 1 April 2019	502	131	1,373	2,006
Additions	22	154	-	176
At 31 March 2020	524	285	1,373	2,182
Additions	22	-	-	22
Write-off of fully depreciated assets	(387)	-	-	(387)
At 31 March 2021	159	285	1,373	1,817
Accumulated depreciation				
At 1 April 2019	377	-	-	377
Charge for the year	49	64	138	251
At 31 March 2020	426	64	138	628
Charge for the year	36	72	138	246
Write-off of fully depreciated assets	(387)	-	-	(387)
At 31 March 2021	75	136	276	487
Net book value at 31 March 2021	84	149	1,097	1,330
Net book value at 1 April 2020	98	221	1,235	1,554

## 11. Leases – group only

Leases	2021 £000	2020 £000
Right-of-use assets		
Property	1,097	1,235
Total right-of-use assets	1,097	1,235
Lease liabilities		
Current	163	159
Non-current	1,024	1,187
	1,187	1,346
Lease charge		
Short term leases	-	78
Low value leases	10	6
	10	84

## The nature and accounting of the company's leasing activities

The group has a lease contract for a property which has a lease term of 10 years. The group also has certain other leases with lease terms of 12 months or less and leases of office equipment with low value.

Contracts may contain both lease and non-lease components. The group allocates consideration between lease and non-lease components based on the price a lessor, or similar supplier, would charge to purchase that component separately.

The lease term begins at the commencement date and includes any rent-free periods provided by the lessor. Lease terms vary between contracts and depend on the individual facts and circumstances of the contract.

Lease liabilities are measured at the present value of the remaining lease payments, discounted using the group's incremental borrowing rate as at 1 April 2020. The group's incremental borrowing rate is the rate at which a similar borrowing is expected to be obtained from an independent creditor under comparable terms and conditions. The weighted-average discount rate applied was 2.505%.



## 12. Investments

Investments in subsidiaries	£
At 1 April 2020 and 31 March 2021	121

Details of the company's subsidiaries which are all included in the ultimate parent's consolidated financial statements are as follows. Subsidiaries denoted by a \* are indirect subsidiaries of THFC.

Name of company	Principal place of business and country of incorporation	Nature of business	% voting rights and shares held directly
Affordable Housing Finance Plc*	UK	Financial intermediation	100% of ordinary shares
bLEND Funding Plc*	UK	Financial intermediation	100% of ordinary shares
T.H.F.C. (Capital) Plc*	UK	Financial intermediation	100% of ordinary shares
UK Rents (Holdings) Limited*	UK	Holding company	100% of ordinary shares
UK Rents Trustees Limited*	UK	Trustee	100% of ordinary shares
UK Rents (No 1) Plc*	UK	Financial intermediation	100% of ordinary shares
T.H.F.C. (Indexed) Limited**	UK	Financial intermediation	100% of ordinary shares
T.H.F.C. (First Variable) Limited	UK	Financial intermediation	100% of ordinary shares
T.H.F.C. (Services) Limited	UK	Corporate services	100% of ordinary shares
T.H.F.C. (Indexed 2) Limited	UK	Financial intermediation	100% of ordinary shares
T.H.F.C. (Social Housing Finance) Limited	UK	Financial intermediation	100% of ordinary shares

The registered office of the subsidiaries listed above is 3rd Floor, 17 St. Swithin's Lane, London EC4N 8AL.

## 13. Loans and receivables

	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
Loans to housing associations				
At beginning of year	7,435,226	2,969,033	7,312,078	2,947,311
Premium on new issues	101,753	18,907	28,267	16,198
Loans repaid during the year	(156,319)	(17,478)	(48,236)	(22,819)
Loans advanced during the year	488,750	31,500	151,612	31,700
	7,869,410	3,001,962	7,443,721	2,972,390
Discount amortised for the year	2,100	2,095	1,901	1,894
Premium amortised for the year	(13,879)	(5,887)	(10,991)	(4,848)
Interest deferred for the year	-	-	(403)	(403)
Indexation for the year	625	-	998	-
At end of year	7,858,256	2,998,170	7,435,226	2,969,033
Securitised assets				
At beginning of year (Note 18)	18,535	-	20,913	-
Loans repaid during the year	(2,642)	-	(2,378)	-
At end of year	15,893	-	18,535	-
Total loans and receivables	7,874,149	2,998,170	7,453,761	2,969,033
Due within one year	140,261	18,446	80,223	14,463
Due after more than one year	7,733,888	2,979,724	7,373,538	2,954,570
Total	7,874,149	2,998,170	7,453,761	2,969,033



<sup>\*\*</sup> In September 2020, the index-linked debenture stocks within T.H.F.C. (Indexed) Limited matured and the subsidiary ceased trading. To streamline the group's operations, the remaining assets were transferred to THFC on 31 March 2021 pursuant to a transfer of engagements as approved by the FCA.

Loans have been made to housing associations on similar interest rate and repayment terms as those on which the group was able to raise the finance. Each loan is secured by a combination of:

- (a) either a floating charge secured on the undertakings of the relevant housing association, or a fixed charge on other assets to provide a minimum of one and a half times cover (except in the case of SHF where the minimum is 1.35 times, AHF where the minimum is 1.05 times cover and Blend where the minimum is 1.10 times);
- (b) a first fixed charge over cash and investments representing monies lent by the group pending investment in assets and a first fixed charge over any assets acquired by the relevant housing association with those monies; and
- (c) for discounted loans, a sinking fund comprising monies paid by the relevant housing association and held by a trustee (Law Debenture Trustees Limited) towards the payment to THFC of the amount required to redeem the loan.

For securitised loans see note 18.

The maturity profile of the above loans is detailed in note 23.

Collateral arrangements on the group's loans are described in note 23.

The group's credit rating of its borrowers, together with periodic reviews of credit information provides the basis for credit monitoring. The loan book is regularly reviewed for evidence of potential impairment. Processes include review of available management accounts, covenant compliance, timeliness of payment, security, external investment ratings, viability assessments issued by the regulator, impact of statutory changes, general economic environment and meetings with management. Based upon the information available at the date of this report the directors are of the opinion that there is no evidence that the loans are impaired.

The board continues to monitor the impact of potential additional liabilities housing associations may incur on remedial work and ancillary costs in relation to certain stock in light of the Grenfell tragedy. At the date of this report there is no evidence that the loans are impaired because of this issue.

## 14. Trade and other receivables

	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
Due within one year:				
Accrued interest income	38,283	18,760	39,697	19,712
Other receivables	3,439	1,097	3,861	1,640
Amounts due from subsidiary undertakings	-	23	-	16
	41,722	19,880	43,558	21,368

## 15. Financial liabilities – borrowings

•			
Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
1,902,833	-	1,907,976	-
(5,246)	-	(5,143)	-
1,897,587	-	1,902,833	-
		'	
Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
1,500,000	-	1,500,000	-
	Group 2021 £000 1,902,833 (5,246) 1,897,587 Group 2021 £0000	Group THFC 2021 £000 £000  1,902,833 - (5,246) -  1,897,587 -   Group THFC 2021 £000 £000	Group THFC Group 2021 2020 £000 £000 £000 £000 £000 £000



## 15. Financial liabilities – borrowings continued

	Group 2021	THFC 2021	Group 2020	THFC 2020
	£000	£000	£000	£000
Eurobonds (note 18)				
At beginning of year	18,535	-	20,913	-
Repaid during the year	(2,642)	-	(2,378)	-
At end of year	15,893	-	18,535	-
	Group	THFC	Group	THFC
	2021	2021	2020	2020
	£000	£000	£000	£000
Secured medium term note programme				
At beginning of year	401,865	-	280,000	-
Issued during the year	380,000	-	110,000	-
Premium on issue Premium amortised	82,846	-	12,069	-
At end of year	(1,931) 862,780	-	(204) 401,865	-
All end of year	002,700	-	401,000	
	Group	THFC	Group	THFC
	2021	2021	2020	2020
Delicate and a state	£000	£000	£000	£000
Debenture stocks	/04.004	204.000	/27 //2	201.000
At beginning of year Repaid during the year	604,284 (20,131)	284,099 (9,696)	637,463 (33,649)	301,929 (18,093
Discount amortised	1,702	1,697	1,524	1,517
Premium amortised	(1,797)	(982)	(1,584)	(788
Deferred interest	(1,///	(702)	(469)	(466
Indexation	630	_	999	-
At end of year	584,688	275,118	604,284	284,099
		·		
	Group	THFC	Group	THFC
	2021	2021	2020	2020
Deal beautiful	£000	£000	£000	£000
Bank borrowings	1 244 077	1,000,001	1 250 510	1 000 004
At beginning of year	1,344,877	1,002,331	1,350,519	1,009,284
Borrowed during the year	77,250	- (7.125)	9,912	- 1/ 053
Repaid during the year At end of year	(133,982)	(7,135) 995,196	(15,554) 1,344,877	(6,953 1,002,331
All end of year	1,200,143	773,170	1,544,677	1,002,331
	Group	THFC	Group	THFC
	2021	2021	2020 £000	2020 £000
		£000		
Logns from T.H.E.C. (Funding No. 1) Plc. T.H.E.C.	£000	£000	2000	
Loans from T.H.F.C. (Funding No.1) Plc, T.H.F.C. (Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc	£000	£000	2000	
	1,682,609	<b>£000</b> 1,682,609	1,638,394	
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc				1,638,394
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc At beginning of year	1,682,609	1,682,609	1,638,394	1,638,394 31,700
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc At beginning of year Loans during the year	1,682,609 31,500	1,682,609 31,500	1,638,394 31,700	1,638,394 31,700 16,198
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc At beginning of year Loans during the year Premium on issue	1,682,609 31,500 18,907 (4,905) 398	1,682,609 31,500 18,907 (4,905) 398	1,638,394 31,700 16,198 (4,060) 377	1,638,394 31,700 16,198 (4,060
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc At beginning of year Loans during the year Premium on issue Premium amortised	1,682,609 31,500 18,907 (4,905)	1,682,609 31,500 18,907 (4,905)	1,638,394 31,700 16,198 (4,060)	1,638,394 31,700 16,198 (4,060
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc At beginning of year Loans during the year Premium on issue Premium amortised Discount amortised At end of year	1,682,609 31,500 18,907 (4,905) 398 1,728,509	1,682,609 31,500 18,907 (4,905) 398	1,638,394 31,700 16,198 (4,060) 377 1,682,609	1,638,394 31,700 16,198 (4,060
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc At beginning of year Loans during the year Premium on issue Premium amortised Discount amortised At end of year  Subordinated loans (note 18)	1,682,609 31,500 18,907 (4,905) 398 1,728,509	1,682,609 31,500 18,907 (4,905) 398 1,728,509	1,638,394 31,700 16,198 (4,060) 377 1,682,609	1,638,394 31,700 16,198 (4,060 377 1,682,609
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc At beginning of year Loans during the year Premium on issue Premium amortised Discount amortised At end of year	1,682,609 31,500 18,907 (4,905) 398 1,728,509	1,682,609 31,500 18,907 (4,905) 398	1,638,394 31,700 16,198 (4,060) 377 1,682,609	1,638,394 31,700 16,198 (4,060 377 1,682,609
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc At beginning of year Loans during the year Premium on issue Premium amortised Discount amortised At end of year  Subordinated loans (note 18)	1,682,609 31,500 18,907 (4,905) 398 1,728,509 723 7,878,325	1,682,609 31,500 18,907 (4,905) 398 1,728,509	1,638,394 31,700 16,198 (4,060) 377 1,682,609 723 7,455,726	1,638,394 31,700 16,198 (4,060 377 1,682,609
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc At beginning of year Loans during the year Premium on issue Premium amortised Discount amortised At end of year  Subordinated loans (note 18)	1,682,609 31,500 18,907 (4,905) 398 1,728,509	1,682,609 31,500 18,907 (4,905) 398 1,728,509	1,638,394 31,700 16,198 (4,060) 377 1,682,609	1,638,394 31,700 16,198 (4,060 377 1,682,609 2,969,039
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc At beginning of year Loans during the year Premium on issue Premium amortised Discount amortised At end of year  Subordinated loans (note 18) Total borrowings at 31 March 2021	1,682,609 31,500 18,907 (4,905) 398 1,728,509  723 7,878,325  Group 2021 £000	1,682,609 31,500 18,907 (4,905) 398 1,728,509 - 2,998,823	1,638,394 31,700 16,198 (4,060) 377 1,682,609  723 7,455,726  Group 2020 £000	1,638,394 31,700 16,198 (4,060 377 1,682,609 - 2,969,039
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc At beginning of year Loans during the year Premium on issue Premium amortised Discount amortised At end of year  Subordinated loans (note 18) Total borrowings at 31 March 2021	1,682,609 31,500 18,907 (4,905) 398 1,728,509  723 7,878,325  Group 2021 £000 143,063	1,682,609 31,500 18,907 (4,905) 398 1,728,509  2,998,823  THFC 2021 £000 18,449	1,638,394 31,700 16,198 (4,060) 377 1,682,609  723 7,455,726  Group 2020 £000 81,479	1,638,394 31,700 16,198 (4,060 377 1,682,609 2,969,039 THFC 2020 £000
(Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc At beginning of year Loans during the year Premium on issue Premium amortised Discount amortised At end of year  Subordinated loans (note 18) Total borrowings at 31 March 2021	1,682,609 31,500 18,907 (4,905) 398 1,728,509  723 7,878,325  Group 2021 £000	1,682,609 31,500 18,907 (4,905) 398 1,728,509  2,998,823  THFC 2021 £000	1,638,394 31,700 16,198 (4,060) 377 1,682,609  723 7,455,726  Group 2020 £000	1,638,394 31,700 16,198 (4,060 377 1,682,609 - 2,969,039 THFC 2020 £000 14,463 2,954,576 2,969,039



Amounts falling due after one year are repayable as follows:

	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
Between one and two years	50,650	19,347	130,112	19,365
Between two and five years	418,616	305,764	395,349	254,554
In five years or more	7,265,996	2,655,263	6,848,786	2,680,657
	7,735,262	2,980,374	7,374,247	2,954,576

The guaranteed secured bonds, secured medium term notes, debenture stocks, bank and other loans are secured by floating charges over all the assets of AHF, Blend, THFC, THFCIL2, THFCFV or SHF respectively. The Eurobonds are secured by a first ranking fixed security interest over UKR1's beneficial interest in UKRT together with further security over all of UKR1's other assets. The interest and repayment terms of bonds, secured notes, debenture stocks, bank borrowings and other borrowings are substantially identical to the income and repayment terms of the related investments.

During the year bLEND issued secured notes in principal amount of £380.0m (2020: £110.0m).

## 16. Deferred tax

	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
At beginning of the year	17	112	(233)	100
Charged to the statement of profit or loss	39	23	37	12
(Credited)/charged to other comprehensive income	(202)	-	213	<u>-</u>
	(146)	135	17	112

	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
The (asset)/liability for deferred taxation at the end of the year is as follows:				
Difference between accounting and taxation treatment of discounts	134	135	112	112
Retirement benefit obligation	(339)	-	(175)	-
Accelerated capital allowances	42	-	59	-
Accelerated lease obligation	17	-	21	-
	(146)	135	17	112

The UK Government has announced plans to increase the standard rate of corporation tax from 19% to 23% from 1 April 2023. This change has not been substantively enacted by the year end and therefore has not been reflected in the calculations for the year ended 31March 2021.

## 17. Trade and other payables

	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
Due within one year:				
Accrued interest payable	68,916	45,052	66,358	45,264
Other taxation and social security	117	-	105	-
Other payables	6,406	386	5,942	566
Amounts due to subsidiary undertakings	-	130	-	153
	75,439	45,568	72,405	45,983



## 18. Securitisation transaction

UK Rents (No.1) Plc ("UKR1") owns a pool of rent receivables of six housing associations which it purchased in January 1995. The cost of the rental pool was £36.143 million. To finance the purchase of the rent receivables UKR1 issued £36.143 million of Eurobonds. The housing associations' obligation to repurchase part of the rental stream started in October 2005 and concludes in 2025.

Each housing association which sold rent receivables has provided UKR1 with a subordinated loan to act as a reserve for its obligations. The total of such loans outstanding at 31 March 2021 was £723,000 (2020: £723,000).

Under the terms of the transaction each housing association undertakes to collect rent from and to manage and maintain the portfolio of rent receivables sold to UKR1. As security for these performance obligations and the repurchase obligations each housing association has given first fixed charges over the underlying properties.

UK Rents Trustee Limited ("UKRT") receives the rental flow and holds it on trust for UKR1 and thereafter the housing associations so that rent is firstly used to meet the interest and administrative expenses of UKR1 with any surpluses (after meeting the obligations of UKR1) returned to the housing associations.

The income from securitised assets in the year amounted to £1,508,000 (2020: £1,742,000) and is included in operating income in the group statement of comprehensive income. This income supports payment of the interest on the bonds to the same value.

THFCS provides all management and administrative services to UKR1 and monitors the performance of the housing associations in meeting their obligations under the terms of the various agreements.

## 19. Called up share capital

Authorised, allotted, called up and fully paid ordinary shares of £1 each

	2021	2020
	£	£
At beginning of year	10	9
Issued in year	1	3
Cancelled in year	(2)	(2)
At end of year	9	10

The board of THFC may in its discretion admit to membership any individual or entity including nominees of unincorporated bodies. Shares cannot be withdrawn but upon a member ceasing to be a director the share is cancelled and the paid up amount added to reserves. The rules of THFC prescribe that surpluses cannot be distributed to members. All members enter into a declaration of trust in respect of their shares in favour of THFC.

## 20. Reserves

	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
Opening reserves	41,703	25,356	38,099	22,962
Surplus for the year	5,739	3,446	2,695	2,394
Other comprehensive income	(860)	-	909	-
Closing reserves	46,582	28,802	41,703	25,356

Under its rules, THFC may not distribute its accumulated reserves either directly or indirectly to its shareholders. The consolidated reserves of the group shown above include the aggregation of the reserves of THFC's subsidiaries which, in the case of THFCIL2, THFCFV and SHF (being companies registered under the Co-operative and Community Benefit Societies Act 2014), are not available for distribution. The aggregated reserves of these subsidiaries at 31 March 2021 were £1,172 (2020: £1,983,000). On 31 March 2021, the reserves of THFCIL transferred to THFC pursuant to a trasfer of engagements.

THFC group's reserves represent its capital and are non-distributable to shareholders. The group makes loans only on a fully secured basis and against matching funding; reserves are therefore primarily held to provide liquidity while security is realised, in the event that a borrower defaults. THFC is not subject to any regulatory capital requirement.

AHF reserves can only be used for clearly defined purposes set out in the licence. AHF's reserves at 31 March 2021 were £7.0m (2020: £7.0m).



## 21. Reconciliation of surplus to net cash flow from operations

	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
Surplus before taxation	7,198	3,564	3,387	2,501
Interest receivable	(257,609)	(132,029)	(257,904)	(135,035)
Interest payable	259,095	132,017	259,610	135,029
Dividend receivable	-	(2,250)	-	(2,000)
Distribution of final reserves from subsidiary	_	(814)	_	_
Adjustment for:				
Depreciation and amortisation	287	-	293	-
Finance costs	53	-	83	-
Net employer contribution after administration costs	(211)	-	(206)	-
Increase/(decrease) in other receivables	422	536	(105)	(14)
Increase/(decrease) in other payables	476	(203)	181	(291)
Net cash inflow from operating activities	9,711	821	5,339	190

## 22. Reconciliation of liabilities arising from financing activities

	At 1 April 2020 £	Cashflows £	Other non-cash changes £	At 31 March 2021 £
Lease liabilities due within 1 year	159	(193)	197	163
Lease liabilities due in more than 1 year	1,187	-	(163)	1,024
	1,346	(193)	34	1,187

	At 1 April 2019 £	Cashflows £	Other non-cash changes £	At 31 March 2020 £
Lease liabilities due within 1 year	27	(61)	193	159
Lease liabilities due in more than 1 year	1,346	-	(159)	1,187
	1,373	(61)	34	1,346

In 2020-21 and 2019-20, THFC had no liabilities arising from financing activities.

## 23. Financial instruments

THFC's operations and significant debt financing expose it to a variety of potential financial risks including interest rate risk, credit risk and liquidity risk.

The group's financial instruments comprise cash and cash equivalents, short-term deposits, loan receivables, borrowings, lease liability and trade and other payables. THFC also has inter company balances. The purpose of these financial instruments is to provide finance for the group's and THFC's operations.

### Fair values

All the group's and THFC's financial instruments are measured at amortised cost.

The fair value of the 5.2% secured bonds have been recorded at market value as the markets are considered to be active (Level 1 valuation).

All the group's other debenture stocks, secured bonds and secured medium term notes and the Affordable Housing Finance Plc Guaranteed Secured Bonds ("the AHF bonds") are tradable but the markets are not considered to be active.

Accordingly, market prices of a suitable reference gilt have been adjusted for an appropriate credit spread to arrive at a fair value (Level 2 valuation).

The group's fixed rate bank loans and other borrowings are not tradable but fair values are arrived at using current available market data of loans with similar characteristics (Level 2 valuation).



## 23. Financial instruments continued

The fair values of the associated loans receivable are adjusted to reflect the group's assessment of the risk premium of the underlying borrower (Level 2 valuation).

#### Group

	Book value 2021 £000	Fair value 2021 £000	Book value 2020 £000	Fair value 2020 £000
Assets				
Loans receivable	7,874,149	9,686,069	7,453,761	9,399,259
Trade and other receivables	41,722	41,722	43,359	43,359
Short-term cash deposits	16,005	16,005	16,761	16,761
Cash and cash equivalents	70,719	70,719	56,692	56,692
	8,002,595	9,814,515	7,570,573	9,516,071
Liabilities			'	
Financial liabilities-borrowings	7,878,325	9,685,965	7,455,726	9,401,165
Trade and other payables	75,439	75,439	72,203	72,203
Lease liability	1,187	1,187	1,346	1,346
	7,954,951	9,762,591	7,529,275	9,474,714

#### THFC

	Book value 2021 £000	Fair value 2021 £000	Book value 2020 £000	Fair value 2020 £000
Assets				
Loans receivable	2,998,170	3,826,805	2,969,033	3,845,773
Trade and other receivables	19,880	19,880	21,167	21,167
Short-term cash deposits	5,009	5,009	8,535	8,535
Cash and cash equivalents	50,214	50,214	41,500	41,500
	3,073,273	3,901,908	3,040,235	3,916,975
Liabilities			'	
Financial liabilities-borrowings	2,998,823	3,826,805	2,969,039	3,845,773
Trade and other payables	45,568	45,568	45,782	45,782
Lease liability	-	-	-	-
	3,044,391	3,872,373	3,014,821	3,891,555

The fair values of short-term deposits, loans and overdrafts with a maturity of less than one year are not materially different from their book values. Financial assets and financial liabilities being loans to borrowers, and bank loans and debenture stocks, notes and bonds issued, are held at amortised cost using the effective interest method.

The directors consider that the carrying value amount of trade and other receivables and trade and other payables is a reasonable approximation of their fair value.

### (a) Interest rate risk

THFC and its issuing subsidiaries issue debt with a variety of loan structures, however they all adhere to the same fundamental principle that funds are on-lent on a substantially identical maturity, interest and repayment profile thus ensuring that no material mismatch risk is taken in interest rate movements. The form of all loan agreements (including provisions for setting of interest rates) is approved by the board. The group is subject to interest rate risk on its investment income on short-term deposits and cash balances. The policy and periodic strategy for investing of THFC's reserves is also approved by the board.

Based on the investment income budget for the year ended 31 March 2022 each 0.5% increase/decrease in interest rates gives rise to a £314,356 (2020: £279,613) increase/decrease in income for the group and £181,644 (2020: £168,369) increase/decrease for THFC.

## **LIBOR Transition**

The group is actively engaging with borrowers and lenders alike to facilitate the necessary changes required both operationally and from a documentation perspective to ensure a smooth transition from LIBOR to SONIA ("Sterling Overnight Indexed Average"), the latter being the new interest rate measure for floating rate loans.

For the majority of relevant loans the basis of calculating SONIA has been agreed and the group is about to enter the documentation phase to ensure that the changeover date can be achieved in an orderly fashion. Although the group will incur certain legal and other costs in managing the transition there are no other risks given the group is not subject to interest rate risk on its loans.



#### (b) Credit risk

THFC's primary risk is the failure of one or more of its customers to pay principal or interest in a full and timely manner under a loan agreement. Loans are fully secured and covenanted in accordance with the terms of the issuing company's Trust Deed. Security is required with an agreed margin and values are independently verified at regular intervals. Where a borrower has issued a drawdown notice under a loan commitment for a future date and defaults in the intervening period the group's matching obligation to borrow an equivalent amount of funds is released. In the event of a default of a drawn loan the time required to obtain control of rental revenues, and to realise security, may not be certain; the group has taken action to mitigate any resulting impact on liquidity and this is described below.

THFC makes its own independent credit assessment of its borrowers including credit scoring and makes loans only after careful review by the credit committee. THFC has implemented policies that require regular credit assessment of each of its borrowers as well as monitoring the adequacy of underlying collateral. Blend borrowers are not subject to the same credit procedures as other borrowers from the group but they must meet a prerequisite rating assigned by Moody's to be eligible for funding.

Credit monitoring includes estimates of the probability of loss and of the expected loss, given default.

Individual exposures to borrowers which represents maximum credit exposures are represented by the carrying values in the statement of financial position.

Loans made by AHF are guaranteed and carry the same credit risk as the UK Government.

Deposit counter-parties are subject to approval by the credit committee and board and such approval is limited to financial institutions with a suitable minimum rating in accordance with THFC treasury policy. The amount of exposure to any individual counterparty is subject to a limit, which is reassessed at least annually by the board. The carrying value of short-term deposits and cash and cash equivalents represents the maximum credit exposure.

No amounts are past due or otherwise impaired in either the group or THFC at 31 March 2021 (2020: None). The maturity profile of financial assets is given below.

## (c) Collateral arrangements

The majority of borrowers provide fixed charge security on specified properties although the lending companies offer housing associations the ability to secure their loans by way of floating charges, subject to appropriate asset cover tests. There are four borrowers who have an element of floating charge security on six loans. Each lending company is required to obtain a first fixed charge over certain assets of its borrowers which, at all times during the life of each loan, covers at least 150% of the outstanding loan balance based on a Market Value subject to Tenancy professional valuation (MVT) (135% MVT for certain loans made by T.H.F.C. (Social Housing Finance) Limited, 105% Existing Use Value (EUV) for AHF) and 120% MVT or 110% EUV for Blend Funding Plc). For loans secured by fixed charges, formal property valuations of the specific security are undertaken at least every five years. For loans secured by floating charge, compliance is measured by reference to the balance sheet of the borrower. The group operates a panel of approved valuers to be used by borrowers in order to ensure a consistent and adequately detailed approach which takes account of the physical condition, the future rental potential and the market context of the property being valued. It is neither practical nor cost effective to obtain a measure of the fair value of the group's entire pool of collateral at a single date.

It is a requirement that all loans made by the group are secured. Where a loan is not fully secured, or only partially secured, all or part of the drawdown proceeds are retained as cash security for the loan and held on trust by the relevant lender in accordance with a trust deed.

## (d) Liquidity risk

The group mitigates liquidity risk in a number of ways. In general borrowers' payments are received up to one month prior to the group's obligation to pay lenders, thus providing a timing cushion and a source of additional investment income. The group has cash reserves that are held in short-term deposits designed to provide liquidity in the event of a late payment from a borrower. All of the group's lending and borrowing maturities are matched. Similarly all commitments to lend funds to a borrower at a future date are fully matched by a commitment to borrow on identical terms. The bonds issued by related companies to the group have liquidity enhancements comprising a dedicated liquidity facility in the case of T.H.F.C. (Funding No. 1) Plc which is fully drawn as at 31 March 2021 (2020: fully drawn) and a two-year maturity mismatch between the expected and legal maturity dates in the case of T.H.F.C. (Funding No. 1) Plc, T.H.F.C. (Funding No. 2) Plc and T.H.F.C. (Funding No. 3) Plc. Blend Funding Plc notes similarly have a two-year maturity mismatch.



## 23. Financial instruments continued

In connection with T.H.F.C. (Funding No. 2) Plc and T.H.F.C. (Funding No. 3) Plc, THFC holds an interest service reserve, as Trustee, as a first call in the event of a borrower default. AHF and Blend borrowers provide AHF and Blend as Trustees respectively with a Liquidity Reserve Fund which equates to one year's interest. Loans made by AHF are guaranteed and not subject to liquidity risk. The group is also able to arrange appropriate overdraft facilities to cover short-term timing differences should they arise although none are held at 31 March 2021 (2020: None).

The maturity profile of financial assets	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
Loans to housing associations	7,858,256	2,998,170	7,435,226	2,969,033
Securitised assets	15,893	-	18,535	-
	7,874,149	2,998,170	7,453,761	2,969,033
Due within one year	140,261	18,446	80,223	14,463
Due between one and two years	50,650	19,347	130,112	19,365
Due between two and five years	418,616	305,764	394,349	254,554
Due in over five years	7,264,622	2,654,613	6,849,077	2,680,651
	7,874,149	2,998,170	7,453,761	2,969,033
Interest rate risk profile of loans and borrowings	Group 2021 Financial Liabilities £000	Group 2021 Financial Assets £000	Group 2020 Financial Liabilities £000	Group 2020 Financial Assets £000
Fixed rate	7,257,977	7,255,323	6,785,836	6,784,572
Floating rate	619,625	618,826	669,167	669,189
No interest payable	723	-	723	-
	7,878,325	7,874,149	7,455,726	7,453,761
	THFC 2021 Financial Liabilities £000	THFC 2021 Financial Assets £000	THFC 2020 Financial Liabilities £000	THFC 2020 Financial Assets £000
Fixed rate	2,689,638	2,688,985	,657,952	2,657,946
Floating rate	309,185	309,185	311,087	311,087
	2,998,823	2,998,170	2,969,039	2,969,033

The effective interest rates during the year for the group and THFC were between 0.75% and 12.04%. The weighted average interest rate on both fixed financial liabilities and fixed financial assets of the group is 4.02% and the weighted average period for which interest rates are fixed is 19.04 years. The corresponding figures for THFC are 5.309% and 16.7 years respectively.

The interest rates on those group borrowings which are at floating rates are determined by the prevailing Sterling LIBOR (London Interbank Offered Rate) for the relevant maturity at the time of determination plus an agreed margin (note 23(a)).

All assets and liabilities are denominated in £ sterling.

The financial liability of £723,000 represents the obligation to repay at maturity the six subordinated loans disclosed within note 18. The liability is matched by an equivalent level of short-term deposit with the interest thereon being returned to the housing associations.

Undrawn committed borrowing facilities granted to the group and THFC are as follows:

	Group 2021 £000	THFC 2021 £000	Group 2020 £000	THFC 2020 £000
Within one year	145,000	-	-	-
Between one and two years	-	-	-	-
Over two years	182,945	93,000	119,830	84,500
	327,945	93,000	119,830	84,500



Facilities will only be drawn down when corresponding drawdowns are requested by the relevant borrower under matching committed facilities granted to them by the group and THFC.

#### Contractual cash flows

The table below summarises the cash flows payable by the group from 31 March 2021 until contractual maturity of all its bond, secured note, debenture stock, loan liabilities and lease liability as at the same date. On variable rate facilities it has been assumed that the interest rate and drawn amount as at 31 March 2021 remain unchanged until the contract maturity. Similarly, on indexed liabilities it has been assumed that the liability is fixed from 31 March 2021.

#### Group

	Within 1 year	Between 1 and 2 years	Between 2 and 5 years	Over 5 years	Total
As at 31 March 2021	£000	£000	£000	£000	£000
Contractual interest cash flows	274,259	266,038	753,326	3,440,565	4,734,188
Contractual principal cash flows	130,987	38,932	383,607	6,933,878	7,487,404
Lease liability principal cash flows	193	193	418	518	1,322
Total contractual cash flows	405,439	305,163	1,137,351	10,374,961	12,222,914

As at 31 March 2020	Within 1 year £000	Between 1 and 2 years £000	Between 2 and 5 years £000	Over 5 years £000	Total £000
Contractual interest cash flows	267,502	265,350	747,118	3,371,076	4,651,046
Contractual principal cash flows	70,575	119,115	362,848	6,602,240	7,154,778
Lease liability principal cash flows	193	193	418	711	1,515
Total contractual cash flows	338,270	384,658	1,110,384	9,974,027	11,807,339

## THFC

As at 31 March 2021	Within 1 year £000	Between 1 and 2 years £000	Between 2 and 5 years £000	Over 5 years £000	Total £000
Contractual interest cash flows	135,344	134,727	366,643	1,496,638	2,133,352
Contractual principal cash flows	14,712	15,607	295,759	2,529,472	2,855,550
Total contractual cash flows	150,056	150,334	662,402	4,026,110	4,988,902

As at 31 March 2020	Within 1 year £000	Between 1 and 2 years £000	Between 2 and 5 years £000	Over 5 years £000	Total £000
Contractual interest cash flows	137,104	136,410	389,281	1,595,556	2,258,351
Contractual principal cash flows	9,956	14,712	240,213	2,576,000	2,840,881
Total contractual cash flows	147,060	151,122	629,494	4,171,556	5,099,232

All the above cash flows are substantially matched by cash flows receivable on the group's and THFC's loan assets.

At 31 March 2021, the group has undrawn loan commitments of £145m (2020: £nil) which are not recognised in the statement of financial position. Of this amount, £145m (2020: £nil) can be contractually drawn down within 1 year.

## 24. Pensions

The group's employees and past employees are deferred members or pensioners of the Social Housing Pension Scheme (SHPS).

With effect from 1 April 2017 all active membership of defined benefit pension schemes was ceased.

The group currently contributes to one defined contribution pension scheme for certain employees, which is operated by The Pensions Trust.

During the year, the group recognised £94,630 (2020: £84,844) of pension costs in relation to the defined contribution scheme.



## 24. Pensions continued

### **Social Housing Pension Scheme**

The group participates in this scheme, a multi-employer scheme which provides benefits to approximately 500 non-associated employers.

The Scheme is subject to the funding legislation outlined in the Pensions Act 2004 which came into force on 30 December 2005. This, together with documents issued by the Pensions Regulator and Technical Actuarial Standards issued by the Financial Reporting Council, set out the framework for funding defined benefit occupational pension schemes in the UK.

The last published triennial valuation of the scheme for funding purposes was carried out as at 30 September 2017. This valuation revealed a deficit of £1,522m. A recovery plan has been put in place with the aim of removing this deficit by 30 September 2026.

In line with the recovery plan, the company expects to make a contribution of £214,728 to the SHPS scheme in the year ended 31 March 2022.

The Scheme is classified as a 'last-man standing arrangement'. Therefore the group is potentially liable for other participating employers' obligations if those employers are unable to meet their share of the scheme deficit following withdrawal from the Scheme. Participating employers are legally required to meet their share of the Scheme deficit on an annuity purchase basis on withdrawal from the Scheme.

An actuarial valuation for the scheme was carried out with an effective date of 31 March 2021. The liability figure from the valuation is used in conjunction with the group's fair share of the Scheme's total assets to calculate the group's net deficit or surplus at the accounting period start and end dates.

## Pension scheme liabilities recognised in the statement of financial position.

	2021	2020
	£000	£000
Pension obligations recognised as Defined Benefit schemes	1,784	914

The weighted average duration of the defined benefit obligation is approximately 19 years.

## Reconciliation of opening and closing balances of the defined benefit obligation

	2021 £000	2020 £000
Fair value of plan assets	7,335	6,359
Present value of defined benefit obligation	(9,119)	(7,273)
Deficit in plan	(1,784)	(914)

## Reconciliation of opening and closing balances of the defined benefit obligation

	2021 £000	2020 £000
Defined benefit obligation at start of period	7,273	8,250
Expenses	4	4
Interest expense	172	190
Actuarial (gains) due to scheme experience	(90)	(76)
Actuarial losses/(gains) due to changes in demographic assumptions	32	(71)
Actuarial losses/(gains) due to changes in finance assumptions	1,786	(964)
Benefits paid and expenses	(58)	(60)
Defined benefit obligation at end of period	9,119	7,273

## Reconciliation of opening and closing balances of the fair value of plan assets

	2021 £000	2020 £000
Fair value of plan assets at start of period	6,359	6,057
Interest income	153	141
Experience on plan assets (excluding amounts included in interest income) – gain	667	17
Contributions by the employer	214	204
Benefits paid and expenses	(58)	(60)
Fair value of plan assets at end of period	7,335	6,359

The actual return on the plan assets (including any changes in share of assets) in the year ended 31 March 2021 was £820,000 (2020: £158,000).



## Defined benefit costs recognised in statement of comprehensive income (SoCI)

	2021 £000	2020 £000
Expenses	4	4
Net interest expense	19	49
Defined benefit costs recognised in statement of comprehensive income (SoCI)	23	53

## Defined benefit costs recognised in other comprehensive income

	2021 £000	2020 £000
Experience on plan assets (excluding amounts included in net interest cost) – gain	666	11
Experience gains and losses arising on the plan liabilities – gain	90	76
Effects of changes in the demographic assumptions underlying the present value of the defined benefit obligation – (loss)/gain	(32)	71
Effects of changes in the financial assumptions underlying the present value of the defined benefit obligation – (loss)/gain	(1,786)	964
Total actuarial (loss)/gain recognised in other comprehensive income (loss)/gain	(1,062)	1,122

#### **Assets**

	2021 £000	2020 £000
Global equity	1,169	930
Absolute return	405	332
Distressed opportunities	212	122
Credit relative value	231	174
Alternative risk premia	276	445
Fund of hedge funds	1	4
Emerging markets debt	296	193
Risk sharing	267	215
Insurance-linked securities	176	195
Property	152	140
Infrastructure	489	473
Private debt	175	128
Opportunistic illiquid credit	186	154
High yield	220	-
Opportunistic credit	201	-
Corporate bond fund	433	363
Liquid credit	88	3
Long lease property	144	110
Secured income	305	241
Liability driven investment	1,864	2,110
Net current assets	45	27
	7,335	6,359

None of the fair values of the assets shown above include any direct investments in the employer's own financial instruments or any property occupied by, or other assets used by, the employer.



## 24. Pensions continued

### **Key assumptions**

	2021 % per annum	2020 % per annum
Discount rate	2.15	2.38
Inflation (RPI)	3.29	2.63
Inflation (CPI)	2.86	1.63
Salary growth	3.86	2.63
Allowance for commutation of pension for cash at retirement (% of maximum allowance)	75%	75%

#### The mortality assumptions adopted at 31 March 2021 imply the following life expectancies:

	Life expectancy at age 65 Years
Male retiring in 2021	21.6
Female refiring in 2021	23.5
Male retiring in 2041	22.9
Female retiring in 2041	25.1

#### The effect of changes in principal actuarial assumptions

The following table presents a sensitivity analysis for each significant actuarial assumption showing how the defined benefit obligation would have been affected by changes in the relevant actuarial assumption that were reasonably possible at the reporting date.

	Estimated increase/(decrease)			Estimated increase/(decrease)	
Assumption	Plus	to liability(£000)	Minus	to liability(£000)	
Discount rate	0.1%	(171)	0.1%	175	
RPI	0.1%	32	0.1%	(32)	
CPI	0.1%	106	0.1%	(107)	
Salary	0.1%	7	0.1%	(7)	
Age of member	1 year	323	1 year	(312)	

## 25. Related party transactions

T.H.F.C. (Services) Limited, a subsidiary undertaking, levies a service charge to THFC and its subsidiaries for management services provided during the year. The fee is levied in accordance with a management services agreement between T.H.F.C. (Services) Limited, THFC and each subsidiary. Each entity will settle the charge in cash as and when required by THFCS. The total service charge payable by THFC to THFCS during the year ended 31 March 2021 was £2,249,574 (2020: £2,669,264).

The amount due to THFCS at 31 March 2021 was £104,829 (2020: £74,391).

The group provides administrative services to the following related companies under management agreements:

Haven Funding Plc

Haven Funding (32) Plc

Harbour Funding Plc

Sunderland (SHG) Finance Plc

T.H.F.C. (Funding No. 1) Plc

T.H.F.C. (Funding No. 2) Plc

T.H.F.C. (Funding No. 3) Plc

The group earned fees of £170,268 (2020: £151,828) for providing these services and had amounts (due to)/owing from these companies at 31 March 2021 of (£12,125) (2020: £923). Certain directors of THFC are also directors of these companies.

Details of key management compensation relating to the group's directors are included in note 6 to the financial

During the year, THFC received a cash dividend from THFCS of £2,250,000 (2020: £2,000,000).



Total loan balances due to T.H.F.C. (Funding No.1) Plc, T.H.F.C. (Funding No.2) Plc and T.H.F.C. (Funding No.3) Plc are disclosed in note 15.

Total interest charged to THFC by these companies was as follows:

	2021	2020
	£	£
T.H.F.C. (Funding No.1) Plc	£12,021,233	£12,087,283
T.H.F.C. (Funding No.2) Plc	£23,484,457	£23,613,493
T.H.F.C. (Funding No.3) Plc	£49,289,798	£47,658,174

## 26. Sinking funds and reserve funds

Under certain circumstances, an element of the security for loans made to housing associations can be cash. In those circumstances, the group holds the cash security as trustee on behalf of the housing association borrower. Generally this occurs on loans which are drawn down prior to the completion of property security and for a period of time whilst property security is put in place. Throughout the life of a loan, cash can also be held on trust to cover the period between the release of a property from charge and a substitute property being found.

Under certain loan agreements borrowers are required to maintain a debt service reserve equivalent to one year's worth of interest for the life of the loan. This is held on trust on behalf of the borrower in an Interest Service Reserve Fund or Liquidity Reserve Fund ("reserve funds").

In each case the trust and security arrangements are documented by a Sinking Fund Trust Deed or Interest Service Reserve/Liquidity Reserve Fund Trust Deed between the borrower, the group (as lender) and the group (as Trustee).

Cash flows relating to sinking funds and reserves funds are processed separately from the group's own funds and invested only as directed by the borrower. Funds held by the group as Trustee at 31 March 2021 amounted to £142.8m (2020: £98.5m) for sinking fund balances and £176.9m (2020: £198.8m) for reserve funds balances.

## 27. Event after balance sheet date

On 1 April 2021 the remaining borrower in T.H.F.C. (First Variable) Limited prepaid the outstanding balance of its loans in the sum of £1.0m.

On 01 April 2021, 28 April 2021, 21 May 2021 and 16 June 2021 further issues of secured medium-term notes, with nominal values of £40m, £33m, £35m and £75m respectively, were made through bLEND Funding Plc to finance further loans to borrowers

On 13 April a borrower drew down the proceeds of their deferred drawdown under a loan facility, amounting to £25m, through bLEND Funding Plc.

On 7 May 2021, 14 May 2021 and 11 June 2021 three borrowers in THFC prepaid loans amounting to £1.85m.

On 19 July 2021 T.H.F.C. (Funding No. 3) PLC sold retained bonds with a nominal value of £16m. The proceeds were on-lent to THFC to fund a loan to a borrower.



## Five Year Financial Record

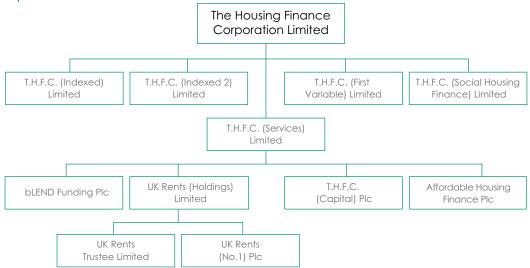
Excluding loan interest and similar items

Year to 31 March	2017 £000	2018 £000	2019 £000	2020 £000	2021 £000
Fees	9,859	11,000	10,021	7,894	12,027
Investment income	242	220	354	456	153
Other income	187	204	199	205	224
Interest margin	24	38	21	10	23
Total revenues (after interest expense off-set)	10,312	11,462	10,595	8,565	12,427
Staff costs	2,403	2,321	2,531	2,874	2,993
Other pension costs	42	22	152	-	-
Non-executive directors costs	211	206	247	300	341
Legal/trustees and registrars	395	354	345	322	345
Premises	189	190	224	434	333
Other	936	1,261	1,287	1,248	1,217
Total operating expenses	4,176	4,354	4,786	5,178	5,229
Surplus before tax	6,136	7,108	5,809	3,387	7,198
Other comprehensive income	-	-	(1,163)	1,122	(1,062)
Tax	(1,238)	(1,358)	(1,111)	(905)	(1,257)
Surplus after tax	4,898	5,750	3,535	3,604	4,879
Accumulated reserves	28,814	34,564	38,099	41,703	46,582
	£m	£m	£m	£m	£m
Loans outstanding	5,885	6,991	7,333	7,456	7,874
	%	%	%	%	%
Ratio of operating expenses to loan book	0.07	0.06	0.06	0.07	0.07

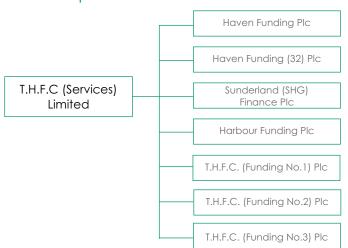
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## THFC Group Structure

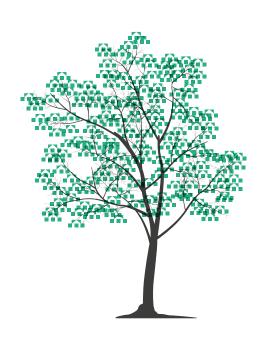


## **THFC Related Companies**



	Haven Funding Plc	Haven Funding (32) Plc	Harbour Funding Plc	Sunderland (SHG) Finance Plc	T.H.F.C (Funding No.1) Plc	T.H.F.C (Funding No.2) Plc	T.H.F.C (Funding No.3) Plc
	Nominal Value £145,208,755 Issue Date 11.03.97	Nominal Value <b>£51,600,000</b> Issue Date <b>12.02.98</b>	Nominal Value <b>£206,336,361</b> Issue Date <b>28.08.03</b>	Nominal Value <b>£212,802,000</b> Issue Date <b>27.06.01</b>	Nominal Value <b>£235,205,000</b> Issue Date <b>21.12.04</b>	Nominal Value <b>£370,850,000</b> Issue Date <b>08.07.09</b>	Nominal Value <b>£1,055,300,000</b> Issue Date <b>11.10.11</b>
Business Activity	Quoted Eurobonds, proceeds on-lent to 8 borrowers	Quoted Eurobonds, proceeds on-lent to 5 borrowers	Quoted Eurobonds, proceeds on-lent to 3 borrowers	Quoted Eurobonds, dedicated issue to Gentoo Group on-lent via THFC (Capital) Plc		Quoted Eurobonds, proceeds on-lent to 19 borrowers via THFC	Quoted Eurobonds, proceeds on-lent to 62 borrowers via THFC
Management Activity	Secretariat Finance function Administration	Company Secretariat Finance function Administration Credit monitoring	Company Secretariat Finance function Administration Credit monitoring	Company Secretariat Finance function Administration	Company Secretariat Finance function Administration	Company Secretariat Finance function Administration	Company Secretariat Finance function Administration

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